

**Table 1. Conceptual Framework in Detail**

Category	Subcategory	Sub-subcategory	Evidence
<b>Hospital: Organization and System</b>	Hospital Type	Governance	G2
		Hospital Ownership	P1, P2, P3, P4, P5, P6, P7, P8
		System membership	P2,P5, P6, P7, P8
		Hospital Size	P1, P2, P3, P6, P7, P8
		Teaching status	P2,8
		Scope & type of services provided	G2, P8
	Legal Requirements and Regulatory Environment	State community benefit law	G5,G2
		State community benefit reporting requirement	G5,G2, P8
		History of legal challenges to community benefit	G5
	Culture Alignment	Alignment with "ego" or view of self	P9, Expert panel
		Brand	Expert panel
		Research focus/Learning Institution	Expert panel
	Data Capability and Use	Technology and data capacity	G4, Expert panel
		Use of data for decision making	G4, G6, Expert panel
	Patient market conditions	Financing of patient care	Expert panel
		HMO penetration	P1,2,3,5,6, Expert panel
	Membership in statewide professional organizations (organizational level)		Expert panel
Leadership commitment	Dedicated staff for partnership	G2, Expert Panel	
	Leader qualifications/experience	P9	
	Leader "stamp of approval" to work on partnership	P9	
Market share		P2, P3, P4, P5, P6, P8	
CHNA working group		G1	

<b>PH: Organization and System</b>	Agency Type	State Governance	P1, P11, P13, P16
		Local Governance	P1, P11, P13, P16
		Agency Size	P1, P6
		Accreditation status and intent	P16, G4, G6
		Scope & type of services provided	P1, P15
	Legal Requirements and Regulatory Environment	Legal requirements for CHA/CHIP	Expert Panel, G3, G4, G6
		Legal requirements for Accreditation	
		CHA/CHIP completed	
	Data Capability and Use	Technology and data capacity	Expert Panel, G7
		Use of data for decision making	Expert Panel, G6
	Membership in statewide professional organizations (organizational level)		
	Leadership commitment	Dedicated staff for partnership	
Leader qualifications/experience			
Leader "stamp of approval" to work on partnership		G2	
Interaction	Reciprocity among partners	G7, P10	
Outcomes of partnership	Evaluation of Partnership	Expert Panel	
	Success	P10	
	Sustainability of Partnership	Expert Panel	
Partnership Perceptions	Competition among members of partnerships	G2, G4, P10	
	Trust among partners	P20, Expert Panel	
	Value of partnerships	P20, Expert Panel	
Partnership Management (Strategies)	Governance	G2	
	Backbone/Integrator	G1, G2, G7, G9	
	Leader/champion for partnership	G2	
	Right person at the table based on decision-making/expertise	G9	
	Outward communication about partnership	G1	
Partnership Characteristics	Key players	P20, Expert Panel	
	Centralization (of network)	G7	
	Breadth of partnership	G1, G7, G9	
	Individual vs. Organization	G2	
	Pre-existing partnerships	G1	

<b>Organizational Culture</b>	Vision, mission, values	Congruence with CORE mission of organization	P9, P13, P14, P15, P17
		Organizational definition of "population health"	G6
	Culture of collaboration	History of partnership (collaborative maturity)	G2, G9
		Level of risk-aversion or risk-comfort	Expert Panel
		Nimbleness	Expert Panel
	Leadership		P9, P11, P13, P17, G7, G9
	Structural Support of Culture	Willingness to shift resources	G1, G2
		Clear goals and objectives	P9
		System of accountability for prevention	Expert Panel

P1. *Halverson et al.* Working together? Organizational and market determinants of collaboration between public health and medical care providers.

P2. *Horwitz.* Does nonprofit ownership matter?

P3. *Lee et al.* Communities and hospitals: social capital, community accountability, and service provision in U.S. community hospitals.

P4. *Norton et al.* How hospital ownership affects access to care for the uninsured.

P5. *Horwitz.* What Do Nonprofits Maximize? Nonprofit Hospital Service Provision and Market Ownership Mix.

P6. *Proenca et al.* Community orientation in hospitals: an institutional and resource dependence perspective.

P7. *Proenca et al.* Correlates of Hospital Provision of Prevention and Health Promotion Services.

P8. *Young et al.* Provision of community benefits by tax-exempt U.S. hospitals.

P9. *Prybil et al.* Improving Community Health through Hospital-Public Health Collaboration: Insights and Lessons Learned from Successful Partnerships.

P10. *Varda et al.* Exploring the Process, Models, and Outcomes of Hospital-Public Health Partnerships.

P11. *Laymon et al.* The Proof's in the Partnerships: Are Affordable Care Act and Local Health Department Accreditation Practices Influencing Collaborative Partnerships in Community Health Assessment and Improvement Planning?

12. *Kindig et al.* Could Hospital Community Benefit Enhance Community Health Improvement?

P13. *Mays et al.* Improving Public Health System Performance Through Multiorganizational Partnerships

P14. *Siegel et al.* An Account of Collective Actions in Public Health.

P15. *Zahner et al.* Local Partnerships for Community Assessment and Planning.

P16. *Carlton et al.* Accreditation intent, community health assessments, and local health department-hospital collaboration.

P17. *Shortell et al.* The Contribution of Hospitals and Health Care Systems to Community Health

P18. *Bazzoli et al.* Community Benefit Activities of Private, Nonprofit Hospitals.

P19. *Rosenbaum et al.* Hospital Tax-Exempt Policy: A Comparison of Schedule H and State Community Benefit Reporting Systems.

P20. *Varda, Danielle M., Anita Chandra, Stefanie Stern, and Nicole Lurie.* *Core Dimensions of Connectivity in Public Health Collaboratives.*

G1. Network for Public Health Law. *Health Reform: Community Health Needs Assessments.* Report.

G2. Hospitals in Pursuit of Excellence. *Hospital-based Strategies for Creating a Culture of Health.* Report.

G3. NACCHO. *MAPP and Non-profit hospitals: Leveraging Community Benefit for Community Health Improvement.* Fact Sheet.

G4. NACCHO. *A National Conversation on Community Health Assessments.* Meeting Summary.

- G5. National Health Law Program, Corey Davis. *Nonprofit Hospitals and Community Benefit*. Issue Brief.
- G6. Stoto. *Population Health in the Affordable Care Act Era*. Report.
- G7. TFAH. *Twin Pillars of Transformation: Delivery System Redesign and Paying for Prevention*. Meeting Summary.
- G8. TFAH. *Twin Pillars of Transforming a Sick Care System to a Health System*. Meeting Summary.
- G9. Stephens, Georgia Watch. *Nonprofit Hospital Community Health Needs Assessments in Georgia*. Report.