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Aligning Delivery & Financing Systems to Build a Culture of Health

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Systems for Action

National Coordinating Center

Systems and Services Research to Build a Culture of Health

Aligning Delivery & Financing Systems to Build a Culture of Health

Glen Mays, PhD, MPH
University of Kentucky

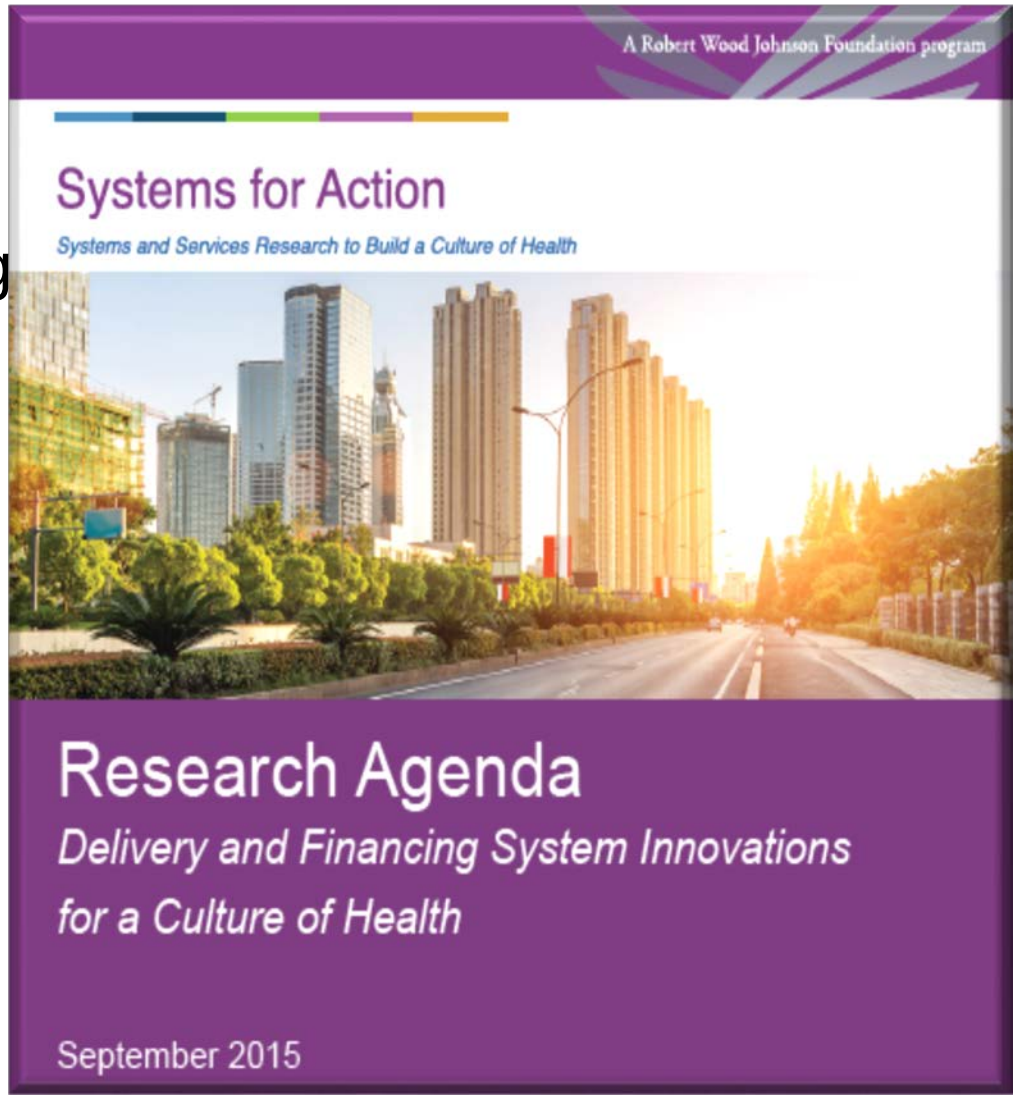
UNIVERSITY OF KENTUCKY

Center for Public Health Systems and Services Research

Mission: Widen the lens beyond health care & public health systems

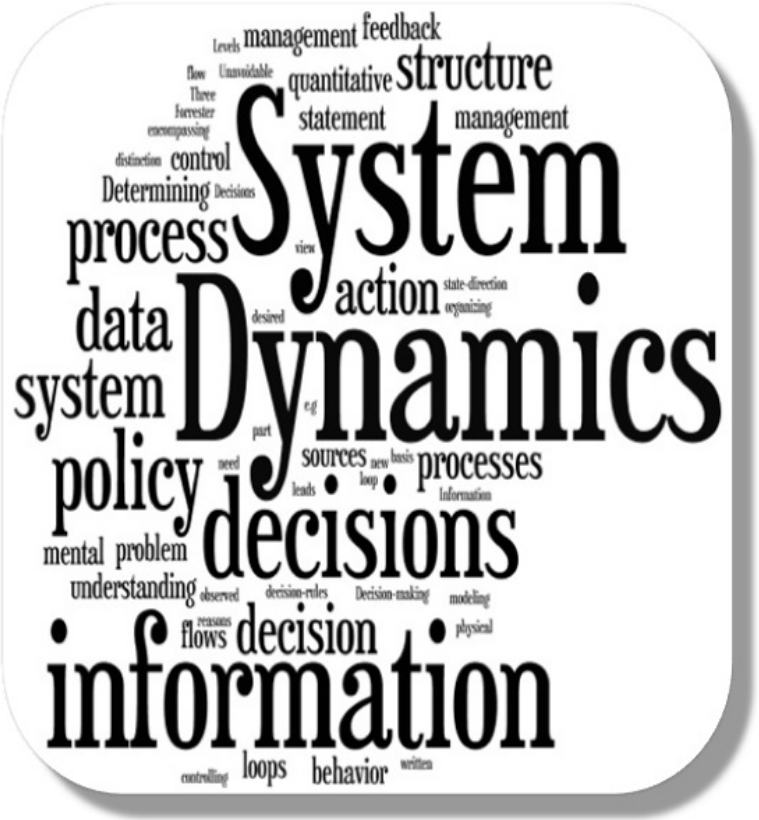
Rigorous research to identify novel mechanisms for aligning delivery and financing systems in ***medical care***, ***public health***, *and* ***social & community services*** in ways that improve ***health*** and ***wellbeing,*** achieve ***efficiencies*** in resource use, and reduce ***inequities***.

www.systemsforaction.org

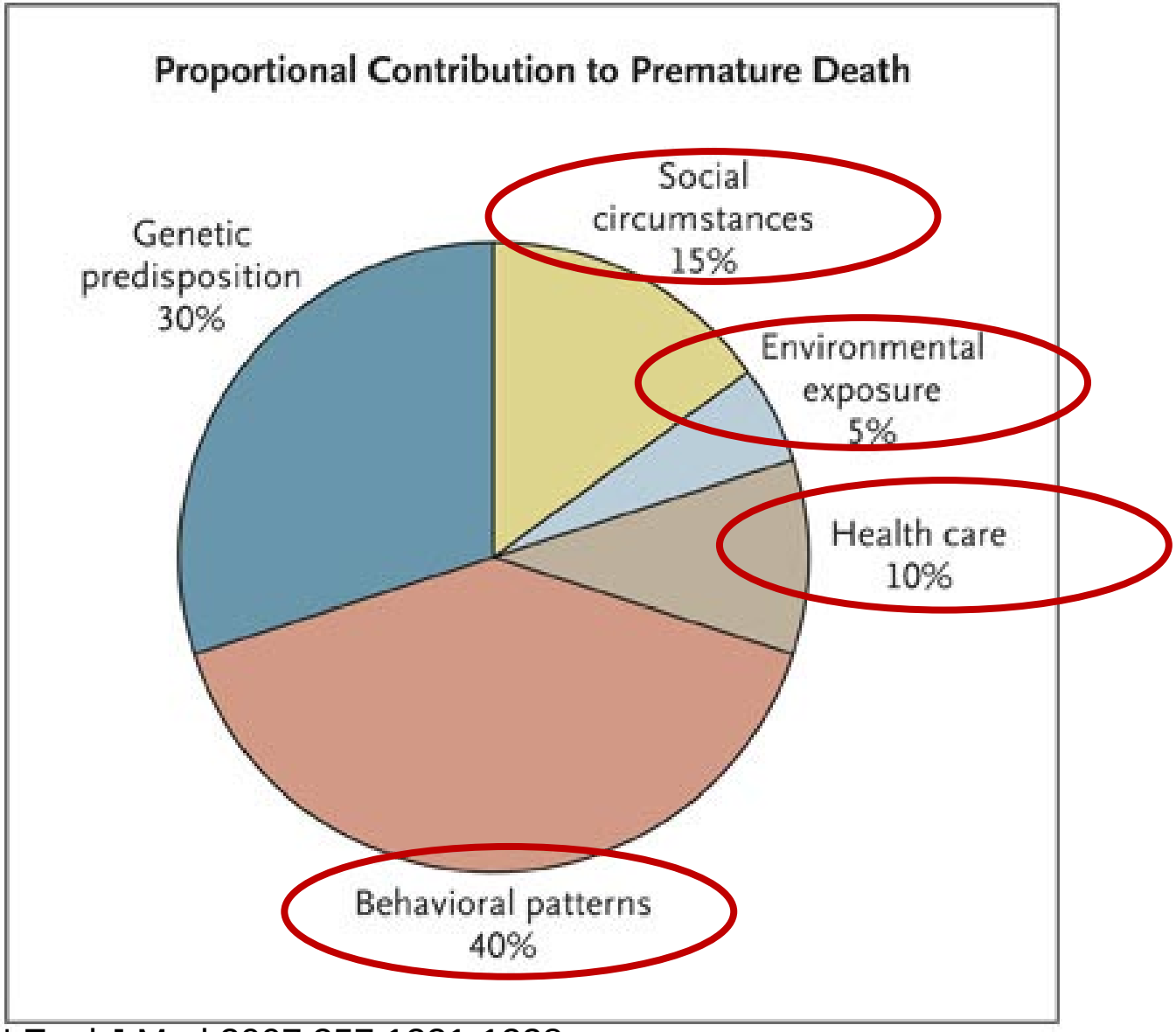


Mission: Widen the lens beyond health care & public health systems

- Delivery Systems + Financing Systems
- Health Sectors + Social/Community Sectors
- Prevention + Treatment
- Health + Wellbeing
- Individuals + Populations
- Equity + Efficiency



Multiple systems & sectors drive health…



Schroeder SA. N Engl J Med 2007;357:1221-1228

…But existing systems often fail to connect

Medical Care

- Fragmentation
- Duplication
- Variability in practice
- Limited accessibility
- Episodic and reactive care
- Insensitivity to consumer values & preferences
- Limited targeting of resources to community needs

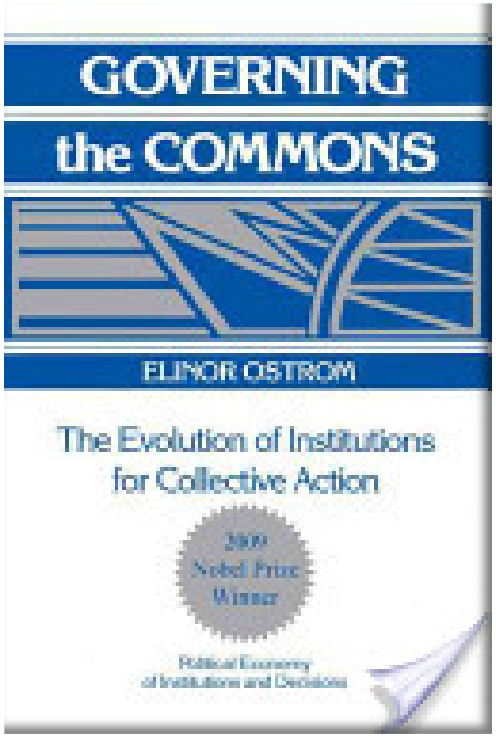
Social Services & Supports

Public Health

- Fragmentation
- Variability in practice
- Resource constrained
- Limited reach
- Insufficient scale
- Limited public visibility & understanding
- Limited evidence base
- Slow to innovate & adapt

Challenge: overcoming collective action problems across systems & sectors

- Incentive compatibility → public goods
- Concentrated costs & diffuse benefits
- Time lags: costs vs. improvements
- Uncertainties about what works
- Asymmetry in information
- Difficulties measuring progress
- Weak and variable institutions & infrastructure
- Imbalance: resources vs. needs
- Stability & sustainability of funding



Ostrom E. 1994

Wide lens: implicated sectors

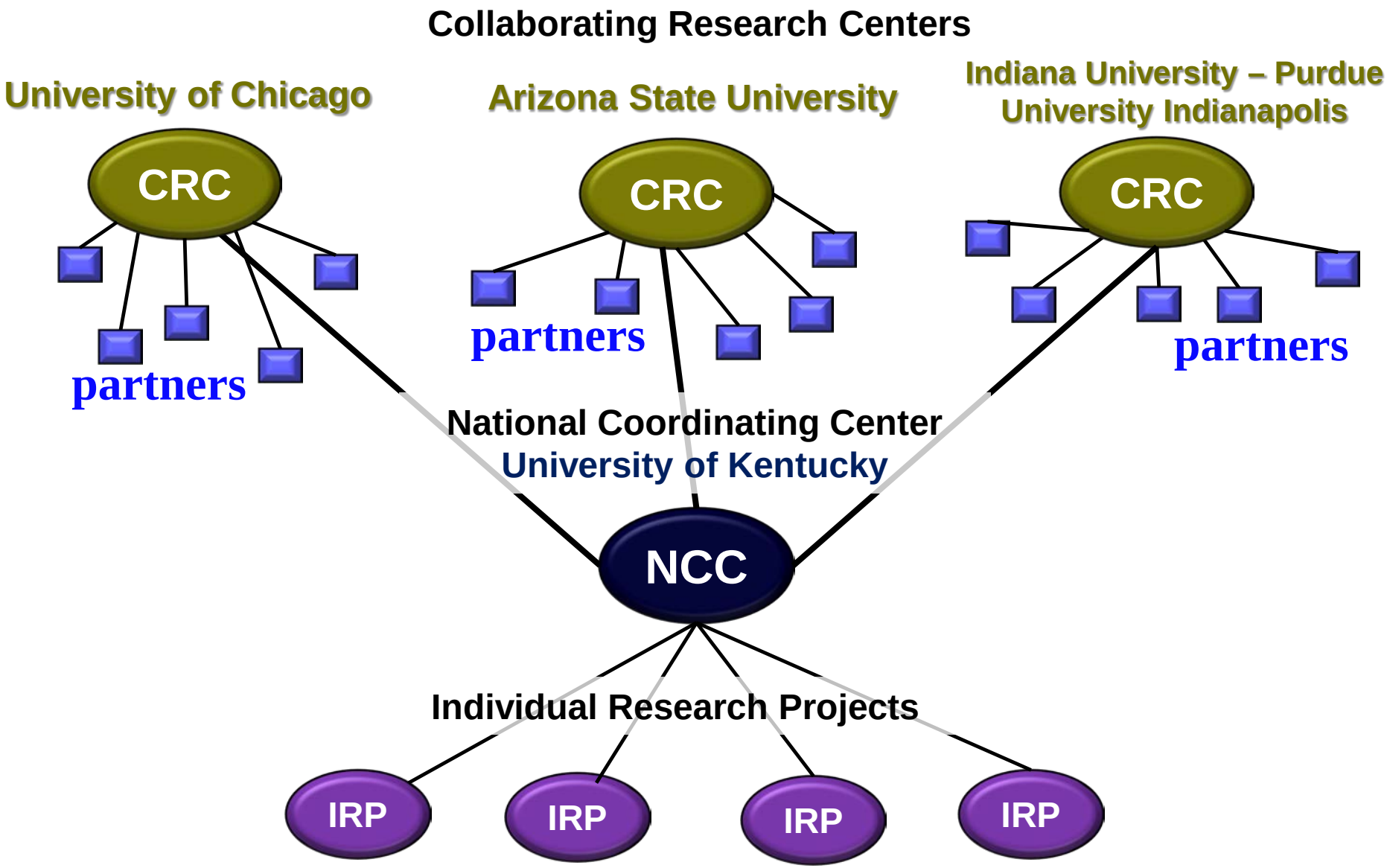
- Public health
- Medical care: ACOs, PCMCs, AHCs
- Income support
- Nutrition and food security
- Education and workforce development
- Housing
- Transportation
- Criminal justice
- Child and family services
- Community development and finance

SNAP
Putting Healthy Food Within Reach
USDA Supplemental Nutrition Assistance Program

Study novel mechanisms for aligning systems and services across sectors

- Innovative alliances and partnerships
- Inter-governmental and public-private ventures
- New financing and payment arrangements
- Incentives for individuals, organizations & communities
- Governance and decision-making structures
- Information exchange and decision support
- New technology: m-health, tele-health
- Community engagement, public values and preferences
- Innovative workforce and staffing models
- Cross-sector planning and priority-setting

S4A Program Structure



Collaborating Research Centers

- ***University of Chicago:*** Randomized trial of a Comprehensive Care, Community and Culture program
- ***Arizona State University:*** Analysis of medical, mental health, and criminal justice system interactions for persons with behavioral health disorders
- ***IUPUI:*** Evaluating integration and decision support strategies for a community-based safety net health care and public health system
- ***University of Kentucky:*** Measuring multi-sector contributions to public health services and population health outcomes.

Individual Research Projects

- ***Michigan State University:*** Randomized trial of community complex care response teams to improve geriatric public health outcomes
- ***Los Angeles Department of Health:*** Housing for Health: estimating cross-sector impacts of providing permanent supportive housing to homeless high utilizers of health care services
- ***University of Delaware:*** Randomized trial of a multi-agency health and human services team for Delaware's Probation Population
- ***Drexel University:*** Impact of Integrating Behavioral Health with Temporary Assistance for Needy Families to Build a Culture of Health across Two-Generations

Pre-Launch Technical Advisory Committee

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