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Expanding the Evidence Base for Accreditation and QI: Progress in Practice-Based Research Networks

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Expanding the Evidence Base for Accreditation and QI: Progress in Practice-Based Research Networks

Glen P. Mays, PhD, MPH
University of Kentucky

Open Forum Meeting for Quality Improvement in Public Health • Portland, OR
19 June 2012

Missed opportunities in public health practice

Less than 50% of the population at risk is reached by:

- Smoking cessation
- Aspirin use
- Influenza vaccination
- Hypertension control
- Nutrition and physical activity programming
- HIV prevention
- Family planning
- Substance abuse prevention
- Interpersonal violence prevention
- Home visitation for high-risk mothers and infants



Public Health
Prevent. Promote. Protect.

What do we know about QI?

The State of Quality Improvement Science in Health: What Do We Know About How to Provide Better Care?

Timely Analysis of Immediate Health Policy Issues

November 2011

Kelly J. Devers

- Reported QI effects are positive but modest
- Evidence for the effects of QI is not very strong
- Greater effort is needed to understand reasons for variation in QI results and spread

<http://www.rwjf.org/qualityequality/product.jsp?id=73634>

What do we know about QI?

Quality Improvement Interventions in Public Health Systems A Systematic Review

Julia A. Dilley, PhD, Betty Bekemeier, PhD, MPH, Jeffrey R. Harris, MD, MPH, MBA

Context: Public health leaders are making difficult decisions about how to maximize the effectiveness of public health services with diminishing funds. Quality improvement (QI) interventions seek to improve the efficiency and effectiveness of public health programs, services, or organizations. The purpose of this study was to review the literature to describe public health system QI interventions and their impact on public health practices and health outcomes.

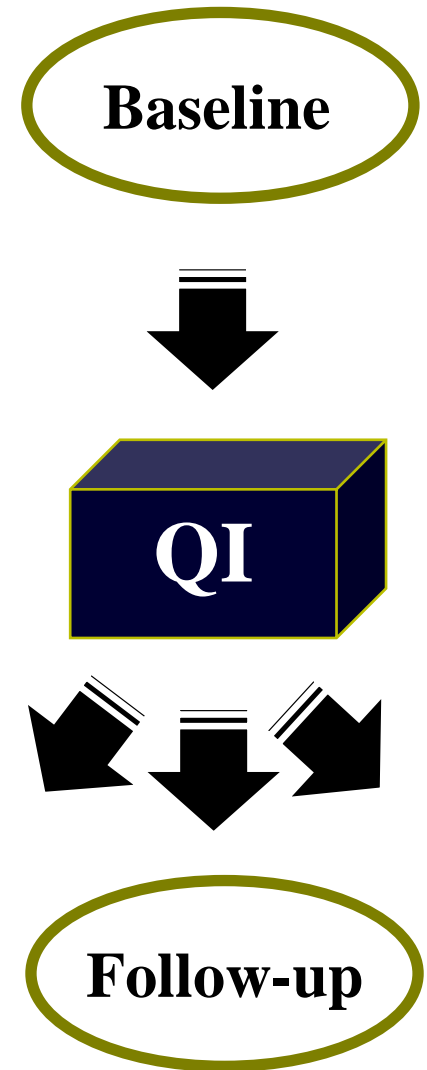
Evidence acquisition: A systematic review was conducted using PRISMA guidelines. Three databases were searched for peer-reviewed articles that included public health quality improvement-related terms in their abstracts. Articles published in 1990–2010 that described results from QI interventions conducted within the U.S. public health system were included.

Evidence synthesis: Fifteen studies were identified, reporting on 18 separate QI interventions. Studies fell naturally into three functional categories: organization-wide QI, program- or service-specific QI, and administrative or management function QI. Few of the studies linked their improvements directly to a health outcome or predictors of health outcomes. Studies generally were implemented in state-level or large local public health departments.

Am J Prev Med 2012;42(5S1):S58–S71

Critical research issues in QI

- Did “it” work?
- Are you sure that it worked?
- For whom did it work (and for whom not)?
- How did it work (or why did it not)?
- What were the active ingredients?
- Were there unintended effects?
- Were the effects worth the costs?
- How long can the effects be sustained?
- Can it be replicated in other settings?
- Comparison to other QI methods (CER)?



Research challenges in QI

Design and attribution: are changes due to QI?

- Hawthorne effects
- Other temporal changes
- Regression to the mean
- The counterfactual?



jad0010 www.fotosearch.com

Measurement

- Are we measuring the right things?
- Sensitivity & specificity
- Is there enough time to observe changes?

The QI Intervention

- Fidelity
- Implementation cost
- Comparative effectiveness of alternative QI strategies
- Dose-response
- Context-specific effects (treatment heterogeneity)

How can PBRNs help?

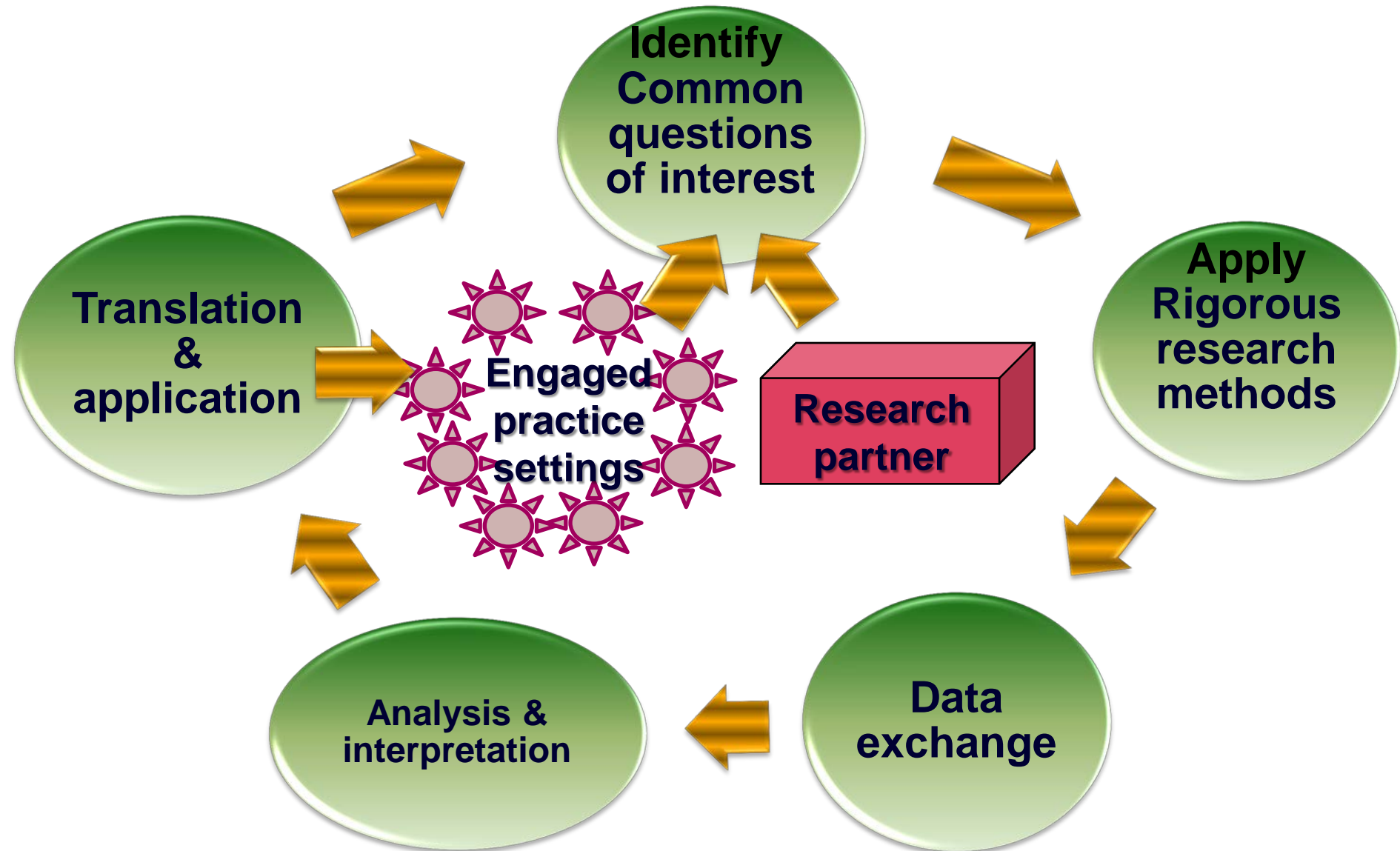
- Practice partners to help design, tailor, and implement QI
- Multiple practice settings for analysis and comparison
- Research partners to help design studies that balance rigor, relevance, feasibility
- Collaborative interpretation of results in context
- Translating results to timely practice and policy actions



What are Public Health PBRNs?

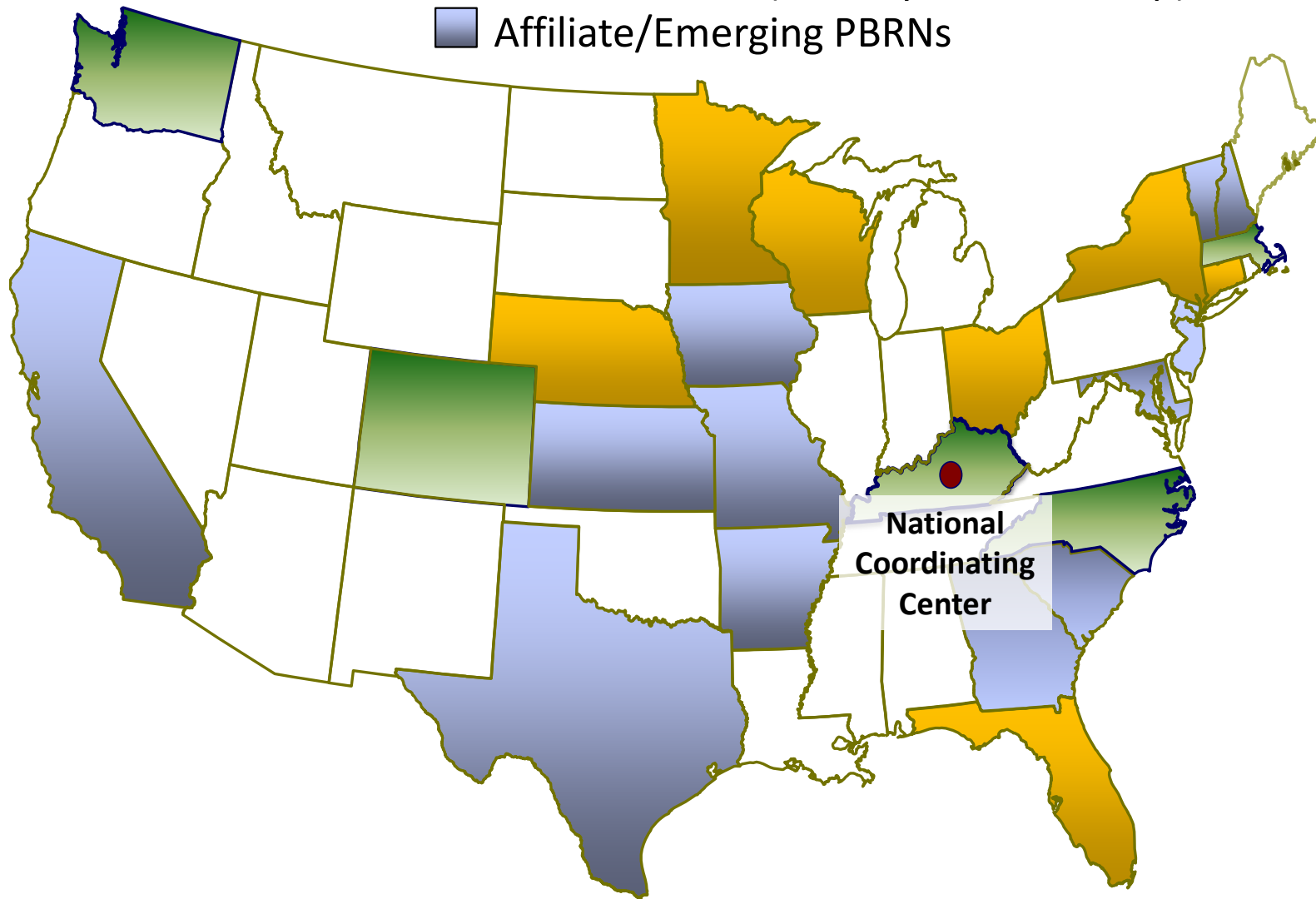
A collection of *public health agencies* and their *partner organizations* engaged in an ongoing collaboration with an *academic research center* to conduct rigorous, applied studies of strategies for organizing, financing, and/or delivering public health services in *real-world community settings*.

The Logic of Public Health PBRNs

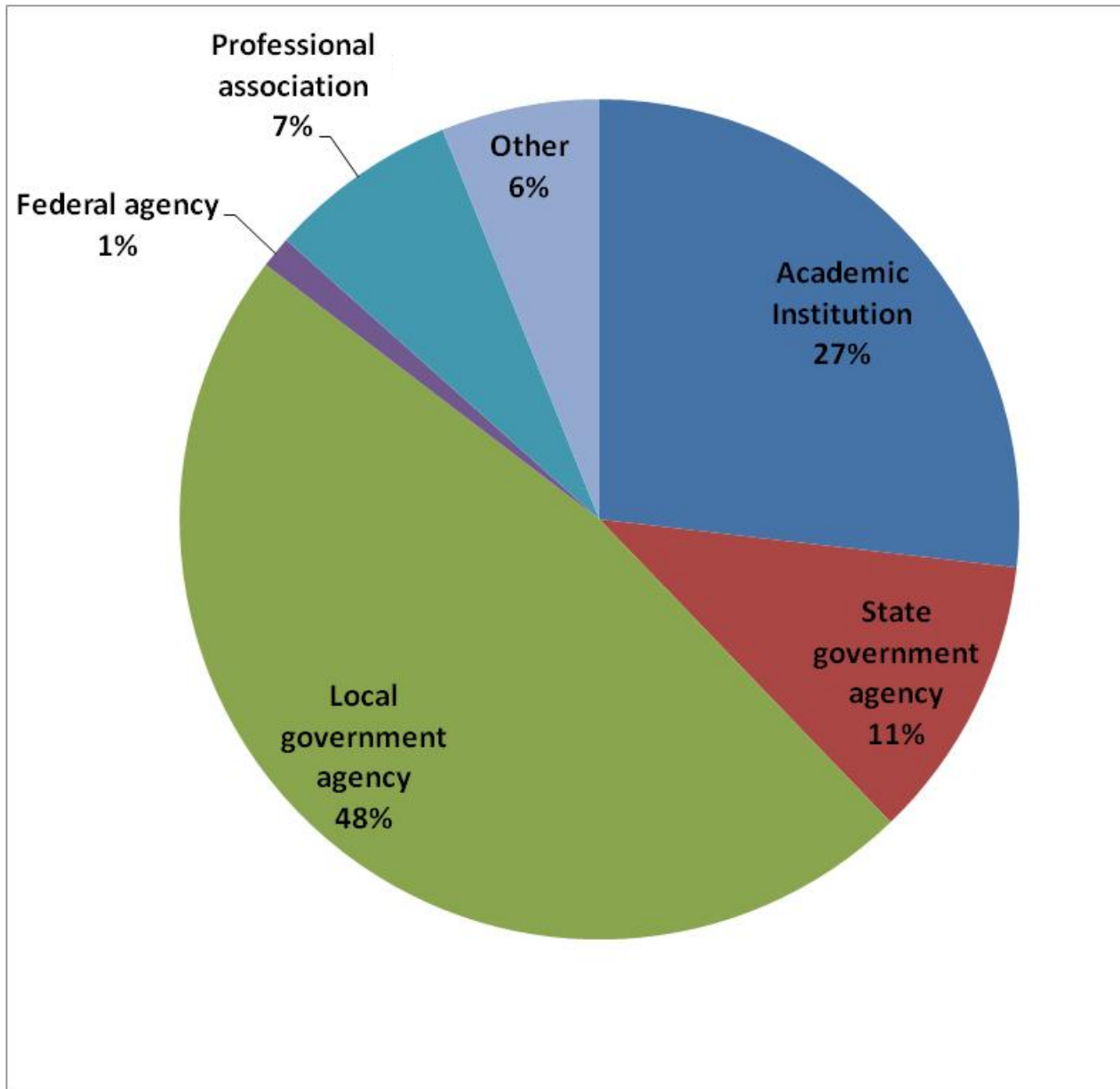


The Robert Wood Johnson Foundation's Public Health PBRN Program

- First cohort (December 2008 start-up)
- Second cohort (January 2010 start-up)
- Affiliate/Emerging PBRNs



PBRN Participants



Selected PBRN Studies on Quality, QI, & Accreditation

CO	Effects of Community Partnerships on Adoption of Evidence-Based Prevention
CT	Measuring Quality in Local Public Health Emergency Preparedness
FL	Local Public Health Responses to the County Health Rankings
KY	Effects of QI Intervention on Evidence-Based Diabetes Prevention
MA	Local Variation in Food Safety and Infectious Disease Control Practices
<input checked="" type="checkbox"/> MN	Measuring QI Maturity and Correlates in Public Health Settings
MN	A Taxonomy of QI Methods, Techniques and Results in Public Health
MO	Effects of Public Health Accreditation on QI Philosophy
NY	Effects of Integrated HIV/AIDS and STD Service Delivery
OH	Local Variation in Prevention, Investigation, and Intervention Practices for Foodborne Illness in Ohio
OH	Variation in Local Enforcement of a State Clean Indoor Air Law
OH	Analyzing Concordance between Position Descriptions and Practice Standards for Public Health Nurses
<input checked="" type="checkbox"/> WI	Measuring the Quality of Community Health Improvement Planning
WA	Local Variation in Adherence to Communicable Disease Practices

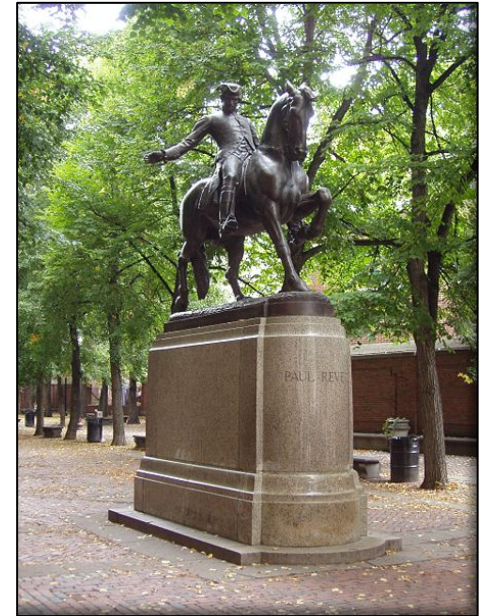
Examples: Obesity prevention practices in CO

- **Question of interest:** How does the public health delivery system influence adoption and implementation of evidence-based strategies to promote healthy eating and active living through the LiveWell Colorado initiative?
- **Practice settings:** 25 local communities in CO
- **Factors examined:**
 - Use of local data
 - Adherence to evidence-based strategies
 - Success strategies measured in RE-AIM
 - Network characteristics associated with success
- **Study design:** observational practice variation study, mixed-method



Examples: Communicable disease protection in MA

- **Question of interest:** How does the public health delivery system influence adoption and implementation of evidence-based strategies for food safety and infectious disease investigation?
- **Practice settings:** 351 municipalities in MA
- **Factors examined:**
 - Adherence to consensus practices
 - Timeliness of investigation
 - Role of staffing, funding, IT, and partnerships
- **Study design:** observational practice variation study, mixed-method



Examples: Diabetes prevention in KY

- **Question of interest:** How does the public health delivery system influence adoption and implementation of evidence-based self-management strategies for diabetes?
- **Practice settings:** 6 health department jurisdictions serving 30 counties
- **Factors examined:**
 - Adherence to EBPs
 - RE-AIM measures of success
 - Strength of collaboration
- **Study design:** pre-post design with QI intervention



Examples: Studying Production Processes

Multi-Network Practice and Outcome Variation (MPROVE) Study, 2012-13

Measures of Interest

- **Availability/Scope:** specific activities produced
- **Volume/Intensity:** Frequency of producing activity over period of time
- **Capacity:** Labor and capital inputs assigned to an activity
- **Reach:** Proportion of target population reached by activity
- **Quality:** effectiveness, timeliness, equity of activity
- **Efficiency:** resources required to produce given volume of activity

Conclusions: getting inside the box

- Engagement of practice and research partners
- Sensitive and specific measures
- Research designs in real-world settings



- What works best in which settings and why
- Informed public health decisions
- Smarter investments and greater value



For More Information



Supported by The Robert Wood Johnson Foundation

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