



RUTGERS UNIVERSITY  
Office for Research

# Generating Reliable Collaboration Data:

A Proof-of-Concept Project Using Research Administration Data

**Christopher Perkins**

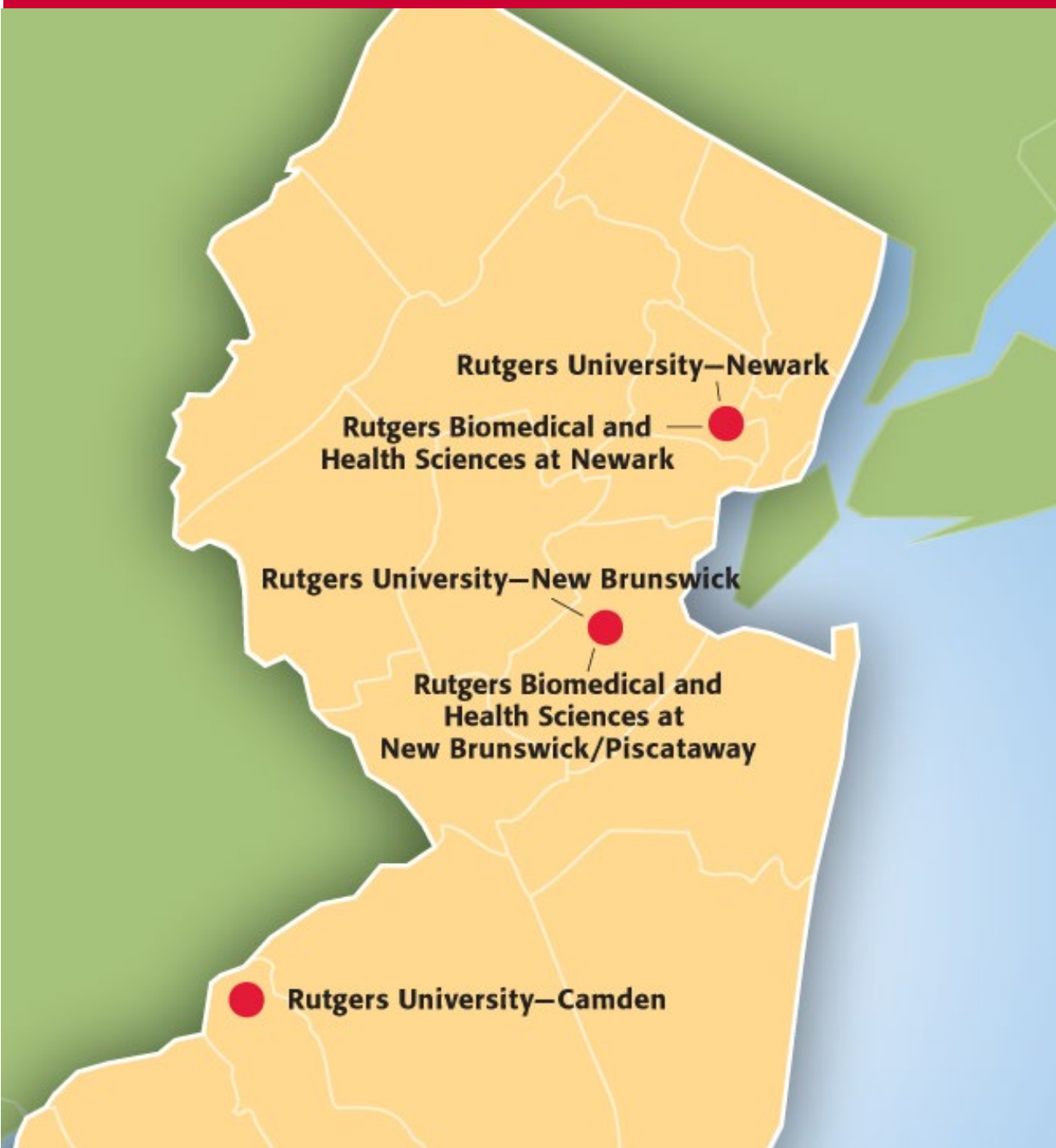
Director, Data, Analytics & Business Intelligence

**Julia Zappi**

Senior Data Analyst, Data, Analytics & Business Intelligence



**RUTGERS**  
THE STATE UNIVERSITY  
OF NEW JERSEY



## LEADER IN THE STATE

- First in New Jersey and 64<sup>th</sup> nationally on *Forbes*' list of 500 best large employers in America
- 6,000+ acres across New Jersey
- 900+ buildings spanning 30 million+ square feet
- 300+ research centers and institutions
- 29 decanal units
- 40+ research cores

## INCLUSIVE AND DIVERSE

- Among the most ethnically diverse campuses in the nation and Big Ten
- 67,620 students representing all 50 states and over 120 countries
- 23,600+ full- and part-time faculty, full- and part-time staff, and international scholars

## RESEARCH UNIVERSITY

- \$900+ million in sponsored awards funding annually
- \$12M in licensing revenue annually
- ~4,000+ sponsored awards annually
- ~1,600 PIs receiving awards annually
- 1,197 active issued worldwide patents
- 100+ active startups

# Data, Analytics & Business Intelligence



**Chris Perkins**  
Director

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**Julia Zappi**  
Senior Data Analyst

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Data Analyst

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# Project Context

Request: Count collaborations across the university to identify potential areas for cluster hiring.



# Brainstorming

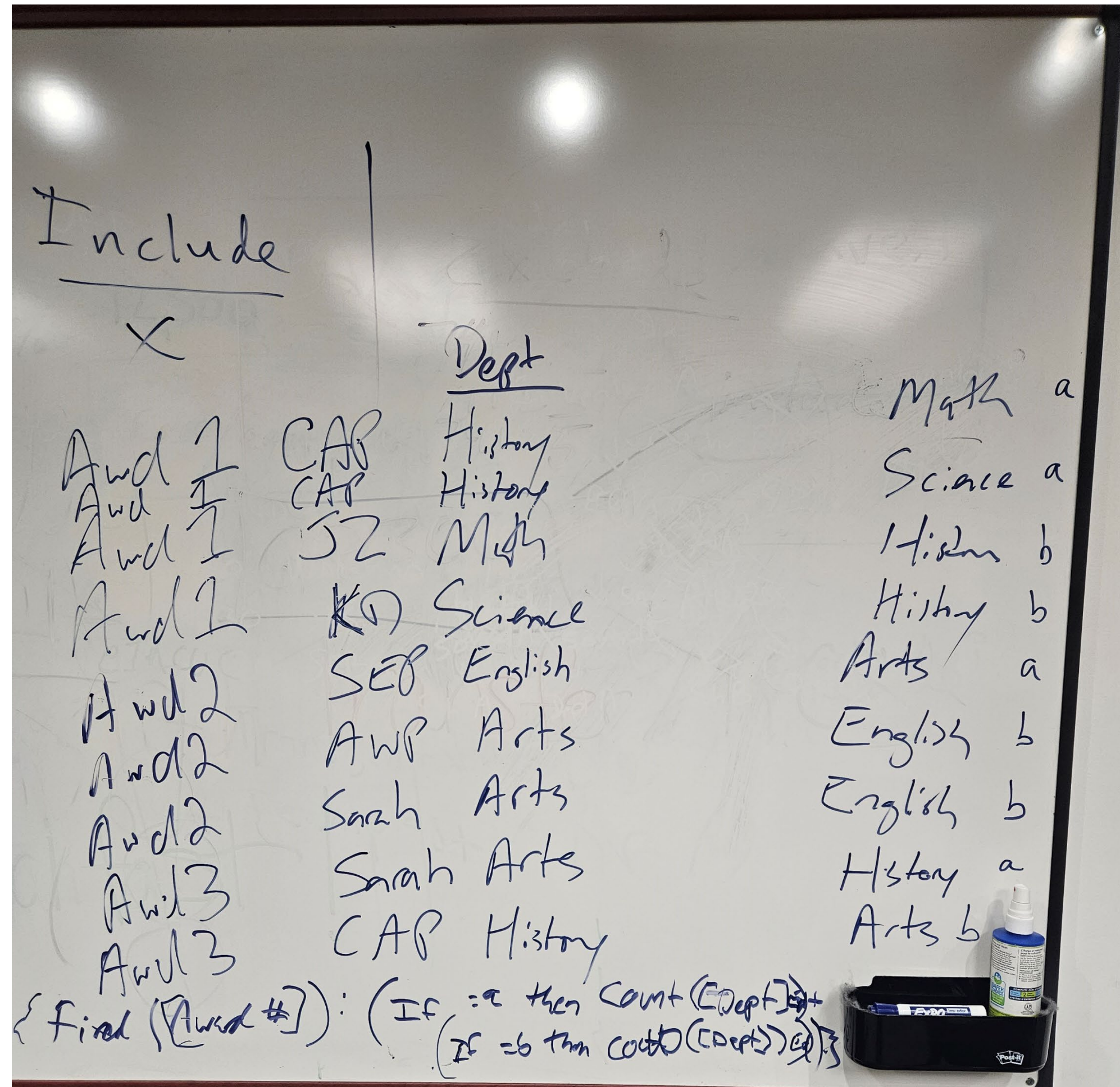
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		<u>Dept</u>	
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Awd 1	CAP	History	Science a
Awd 1	SZ	Math	History b
Awd 1	KA	Science	History b
Awd 2	SEP	English	Arts a
Awd 2	AWP	Arts	English b
Awd 2	Sarah	Arts	English b
Awd 2	Sarah	Arts	History a
Awd 3	CAP	History	Arts b
Awd 3			

{ Fixed [Award #] : ( If =a then Count(Dept) ) + ( If =b then Count(Dept) ) }





# FY 2023 Collaborations Between Different Departments Within a Single ORACLE Award

Camden Central Units New Brunswick Newark RBHS

## Award Units

## Project Units

Central Units: 5.6%, 16

New Brunswick: 51.6%, 147

Newark: 4.9%, 14

RBHS: 37.2%, 106

RBHS: 35.4%, 101

Newark: 6.0%, 17

New Brunswick: 55.8%, 159

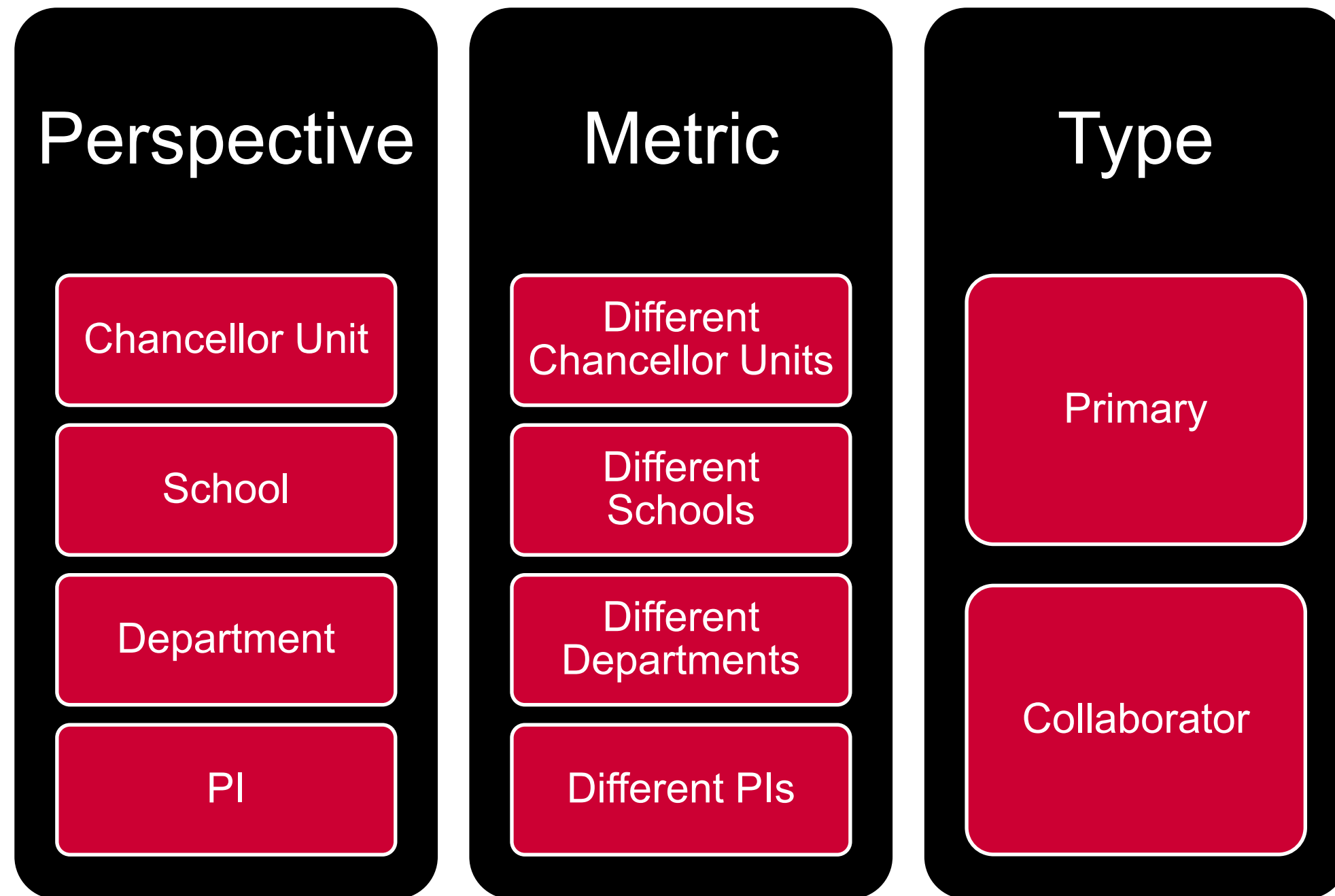
\*A collaboration is defined as a Project PI's department being different than the Award PI's department. Each different Project PI department is counted only once per Award. A given Award can have zero, one or more collaborations. Awards with zero collaborations are excluded from this report.



# Defining Key Metrics

- 1 Standardizing unit definitions
- 2 Identifying collaboration projects by source
- 3 Differentiate levels of collaboration
- 4 Identify dates for change over time evaluations

# Defining & Counting Collaborations





# Viabile and Available Data



Sponsored Award  
Expenditure Data

Financial System



Human Subject Protocols

eIRB



Publications

Research With Rutgers

# Data Structure

- 1 Simple but expandable
- 2 Scalable
- 3 Ready for interactive dashboards



File Home Insert Page Layout Formulas Data Review View Automate Help Acrobat

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Sensitivity: Sensitivity, Add-ins

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	A	B	C	D	E	F	G	H	I	J	K	L	M
	Award Number	Award CLU	Award School	Award Department	Award PI Name	Project CLU	Project School	Project Department	Project PI Name	Year of Accounting Date	Award Name	Source	Type
2	100244	New Brunswick	School of Arts and Sciences	Cell Biology and Biophysics		New Brunswick	Edward J. Bloustein	Center for Neighborhood		FY 2023		Oracle Project System	Primary
3	100244	New Brunswick	School of Arts and Sciences	Cell Biology and Biophysics		New Brunswick	School of Communication	Communication		FY 2022		Oracle Project System	Primary
4	100244	New Brunswick	School of Arts and Sciences	Cell Biology and Biophysics		New Brunswick	School of Communication	Communication		FY 2023		Oracle Project System	Primary
5	100306	New Brunswick	School of Engineering	Industrial Engineering		New Brunswick	School of Engineering	Civil and Environmental		FY 2020		Oracle Project System	Primary
6	100749	New Brunswick	School of Arts and Sciences	DIMACS		New Brunswick	School of Arts and Sciences	Computer Science		FY 2020		Oracle Project System	Primary
7	100802	New Brunswick	School of Arts and Sciences	Physics and Astronomy		New Brunswick	School of Arts and Sciences	Physics and Astronomy		FY 2020		Oracle Project System	Primary
8	101183	New Brunswick	NB Chancellor Research	Waksman Institute		Rutgers Health	Center for Advanced	Center for Advanced		FY 2020		Oracle Project System	Primary
9	101256	New Brunswick	School of Arts and Sciences	New High Energy Physics		New Brunswick	School of Arts and Sciences	Physics and Astronomy		FY 2020		Oracle Project System	Primary
10	101256	New Brunswick	School of Arts and Sciences	New High Energy Physics		New Brunswick	School of Arts and Sciences	Physics and Astronomy		FY 2021		Oracle Project System	Primary
11	101256	New Brunswick	School of Arts and Sciences	New High Energy Physics		New Brunswick	School of Arts and Sciences	Physics and Astronomy		FY 2022		Oracle Project System	Primary
12	101295	New Brunswick	Edward J. Bloustein	Edward J. Bloustein		New Brunswick	School of Environmental	Marine and Coastal		FY 2020		Oracle Project System	Primary
13	101329	New Brunswick	NB Chancellor Research	J Voorhees Zimmerman		New Brunswick	NB Chancellor Research	J Voorhees Zimmerman		FY 2020		Oracle Project System	Primary
14	101329	New Brunswick	NB Chancellor Research	J Voorhees Zimmerman		New Brunswick	NB Chancellor Research	J Voorhees Zimmerman		FY 2021		Oracle Project System	Primary
15	101329	New Brunswick	NB Chancellor Research	J Voorhees Zimmerman		New Brunswick	NB Chancellor Research	J Voorhees Zimmerman		FY 2022		Oracle Project System	Primary
16	101439	New Brunswick	School of Arts and Sciences	Computer Science		New Brunswick	School of Arts and Sciences	Computer Science		FY 2020		Oracle Project System	Primary
17	101512	New Brunswick	School of Engineering	Civil and Environmental		New Brunswick	School of Engineering	Center for Advanced		FY 2020		Oracle Project System	Primary
18	101512	New Brunswick	School of Engineering	Civil and Environmental		New Brunswick	School of Engineering	Center for Advanced		FY 2020		Oracle Project System	Primary
19	101512	New Brunswick	School of Engineering	Civil and Environmental		New Brunswick	School of Engineering	Civil and Environmental		FY 2020		Oracle Project System	Primary
20	101512	New Brunswick	School of Engineering	Civil and Environmental		New Brunswick	School of Engineering	Civil and Environmental		FY 2020		Oracle Project System	Primary
21	101512	New Brunswick	School of Engineering	Civil and Environmental		New Brunswick	School of Engineering	Industrial Engineering		FY 2020		Oracle Project System	Primary
						New Brunswick	School of Environmental	Environmental Science		FY 2020		Oracle Project System	Primary
						New Brunswick	Edward J. Bloustein	National Transportation		FY 2020		Oracle Project System	Primary



File Home Insert Page Layout Formulas Data Review View Automate Help Acrobat
Clipboard Font Alignment Number Styles Cells Editing Sensitivity Add-ins

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Table with 12 columns: Award Number, Award CLU, Award School, Award Department, Award PI Name, Project CLU, Project School, Project Department, Project PI Name, Year of Accounting Date, Award Name, Source, Type. Rows 1-21 contain data entries.



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19	101512	New Brunswick	School of Engineering	Civil and Environmental		New Brunswick	School of Engineering	Civil and Environmental		FY 2020		Oracle Project System	Primary
20	101512	New Brunswick	School of Engineering	Civil and Environmental		New Brunswick	School of Engineering	Civil and Environmental		FY 2020		Oracle Project System	Primary
21	101512	New Brunswick	School of Engineering	Civil and Environmental		New Brunswick	School of Engineering	Industrial Engineering		FY 2020		Oracle Project System	Primary
						New Brunswick	School of Environmental and Biological Sciences	Environmental Sciences		FY 2020		Oracle Project System	Primary
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100244	New Brunswick	School of Comm	Communication		New Brunswick	School of Arts ar	Cell Biology and		FY 2022		Oracle Project S	Collaborator
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100802	New Brunswick	School of Arts ar	Physics and Astr		New Brunswick	School of Arts ar	Physics and Astr		FY 2020		Oracle Project S	Collaborator
101183	Rutgers Health	Center for Advan	Center for Advan		New Brunswick	NB Chancellor R	Waksman Institut		FY 2020		Oracle Project S	Collaborat
101256	New Brunswick	School of Arts ar	Physics and Astr		New Brunswick	School of Arts ar	New High Energy		FY 2020		Oracle Project S	Collabo
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101295	New Brunswick	School of Environ	Marine and Coas		New Brunswick	Edward J. Bloust	Edward J. Bloust		FY 2020		Oracle Project S	
101329	New Brunswick	NB Chancellor R	J Voorhees Zimr		New Brunswick	NB Chancellor R	J Voorhees Zimr		FY 2020		Oracle Project	
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101512	New Brunswick	School of Engine	Center for Advan		New Brunswick	School of Engine	Civil and Environ		FY 2020			
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101512	New Brunswick	School of Engine	Civil and Environ		New Brunswick	School of Engine	Civil and Environ		FY 2020			
101512	New Brunswick	School of Engine	Civil and Environ		New Brunswick	School of Engine	Civil and Environ		FY 2020			
101512	New Brunswick	School of Engine	Industrial Engine		New Brunswick	School of Engine	Civil and Environ		FY			
101512	New Brunswick	School of Engine	Environmental Sc		New Brunswick	School of Engine	Civil and Environ		F			



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20	101512	New Brunswick	School of Engine	Civil and Environ		New Brunswick	School of Engine	Civil and Environ		FY 2020			
21	101512			Industrial Engine		New Brunswick	School of Engine	Civil and Environ		FY			
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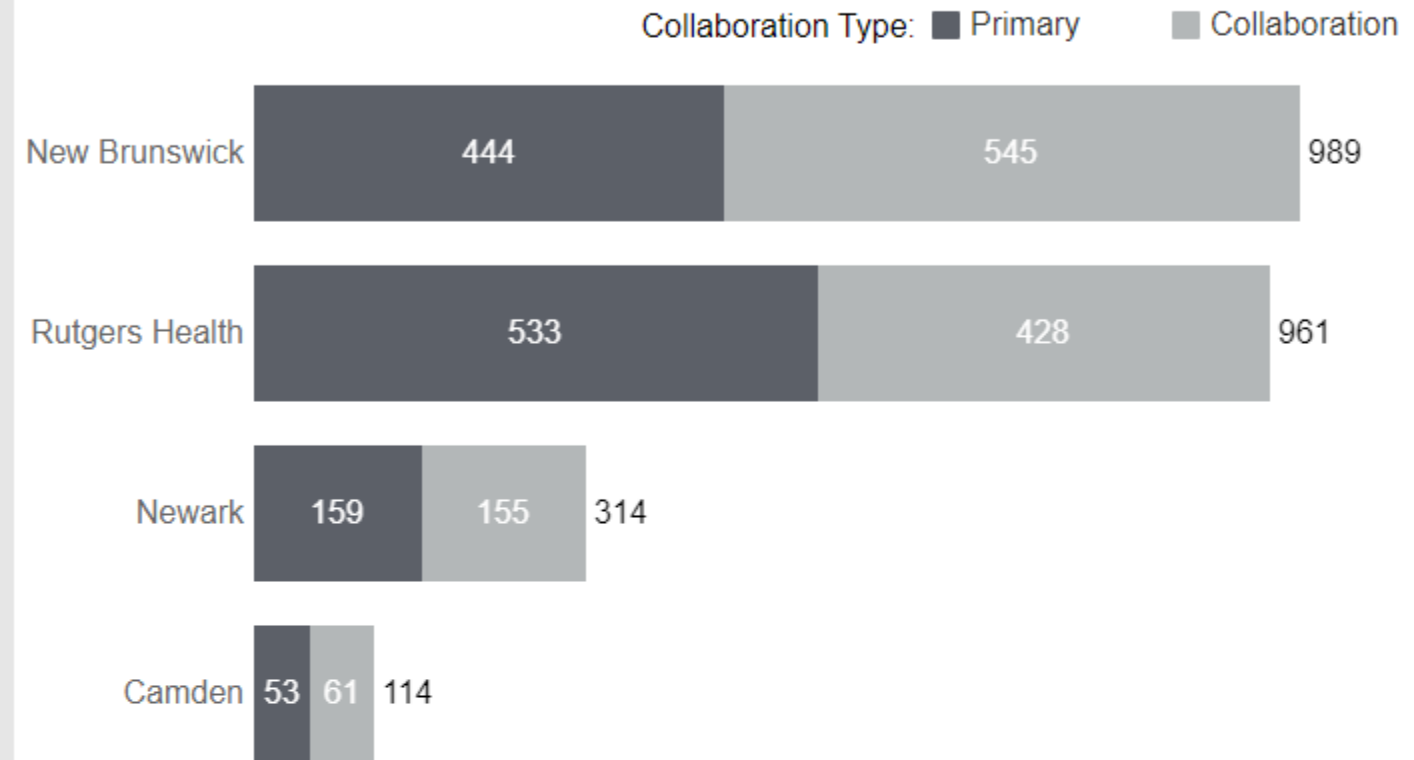
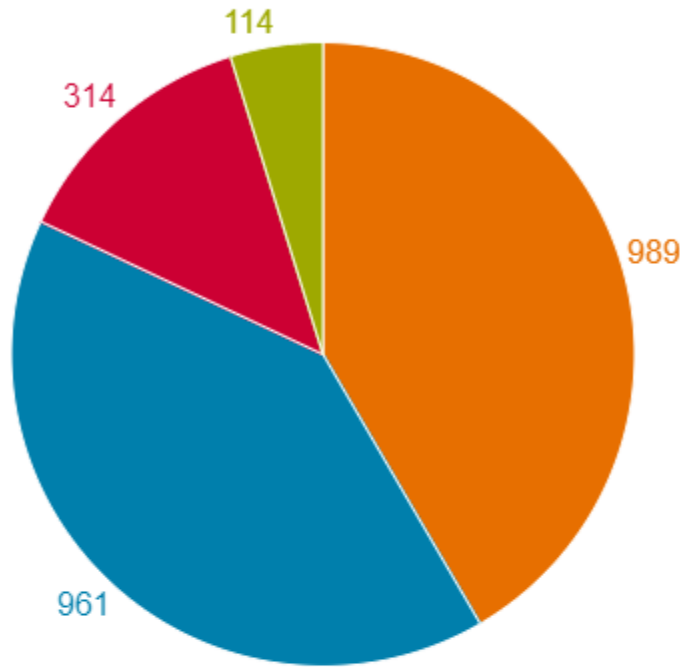
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	Unique ID	1 CLU	1 School	1 Department	1 PI Name	2 CLU	2 School	2 Department	2 PI Name	Date	Title	Source	Type
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						New Brunswick	School of Environmental and Molecular Biology	Environmental Science		FY 2020		Oracle Project Support	Primary
						New Brunswick	Edward J. Bloustein	National Transportation		FY 2020		Oracle Project Support	Primary

# Chancellor Unit Collaborations

Collaborations Between Different **Chancellor Units**

- New Brunswick
- Rutgers Health
- Newark
- Camden



Collaborations between different:

Chancellor Units

Year of Collaboration

- (All)
- FY 2020
- FY 2021
- FY 2022
- FY 2023

Chancellor Unit

- (All)
- Camden
- New Brunswick
- Newark
- Rutgers Health

School

(All)

Department

(All)

PI Name

(All)

Sources of Data

- (All)
- eIRB
- Oracle Project ...
- Research With ...

1 Clu	2 Clu	Primary	Collaboration	Total
New Brunswick	Camden	15	25	40
	Newark	69	70	139
	Rutgers Health	360	450	810
Rutgers Health	Camden	17	8	25
	New Brunswick	450	360	810
	Newark	66	60	126
Newark	Camden	29	20	49
	New Brunswick	70	69	139
	Rutgers Health	60	66	126
Camden	New Brunswick	25	15	40
	Newark	20	29	49
	Rutgers Health	8	17	25



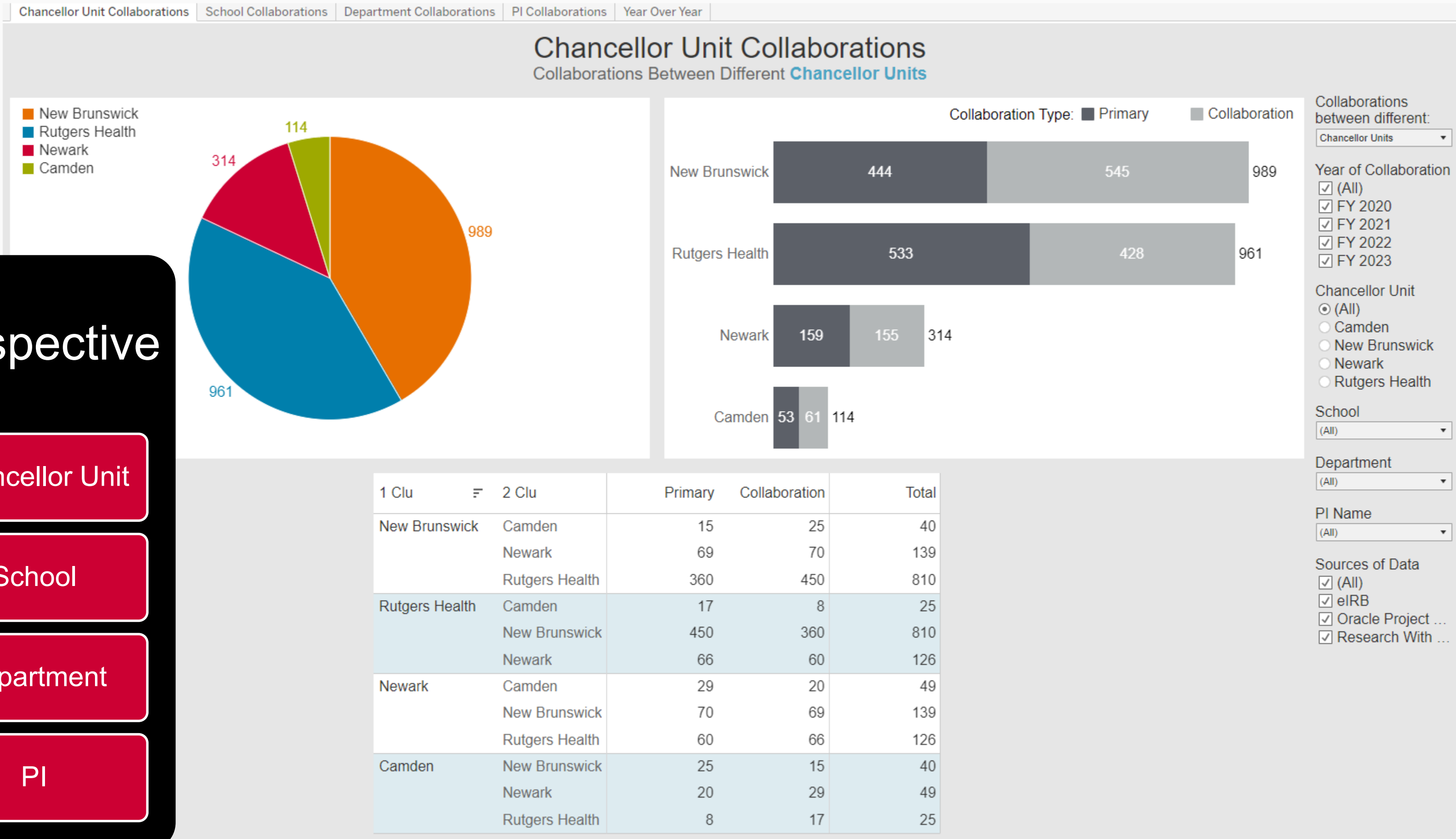
# Perspective

Chancellor Unit

School

Department

PI

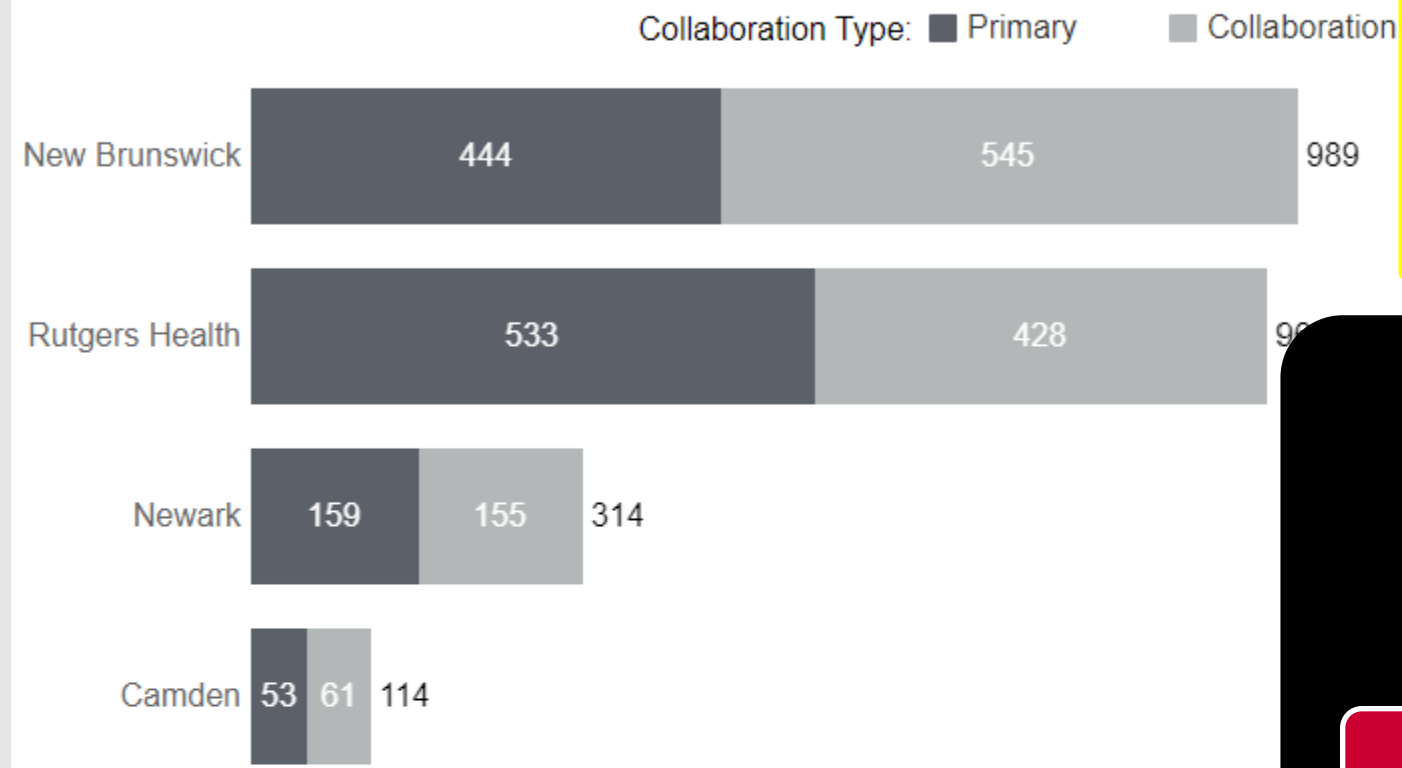
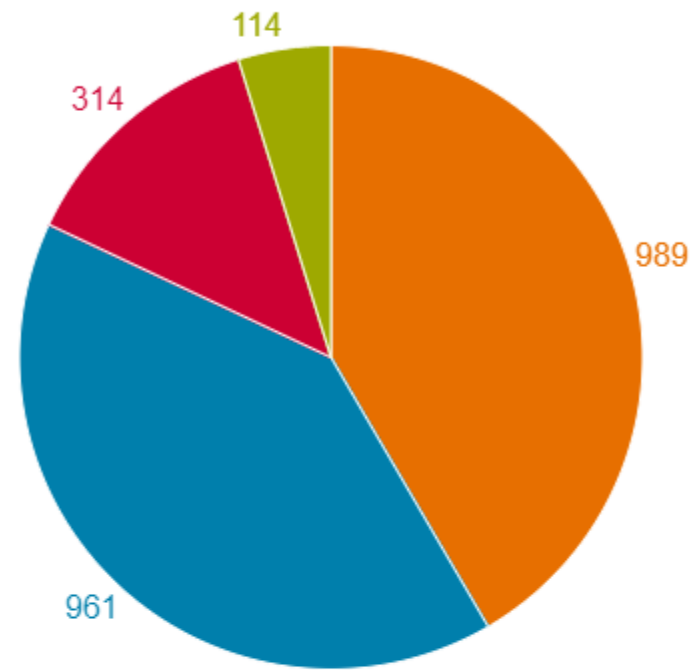




# Chancellor Unit Collaborations

Collaborations Between Different **Chancellor Units**

- New Brunswick
- Rutgers Health
- Newark
- Camden



Collaborations between different:

- Chancellor Units
- Chancellor Units
- Schools
- Departments
- PIs

1 Clu	2 Clu	Primary	Collaboration	Total
New Brunswick	Camden	15	25	40
	Newark	69	70	139
	Rutgers Health	360	450	810
Rutgers Health	Camden	17	8	25
	New Brunswick	450	360	810
	Newark	66	60	126
Newark	Camden	29	20	49
	New Brunswick	70	69	139
	Rutgers Health	60	66	126
Camden	New Brunswick	25	15	40
	Newark	20	29	49
	Rutgers Health	8	17	25

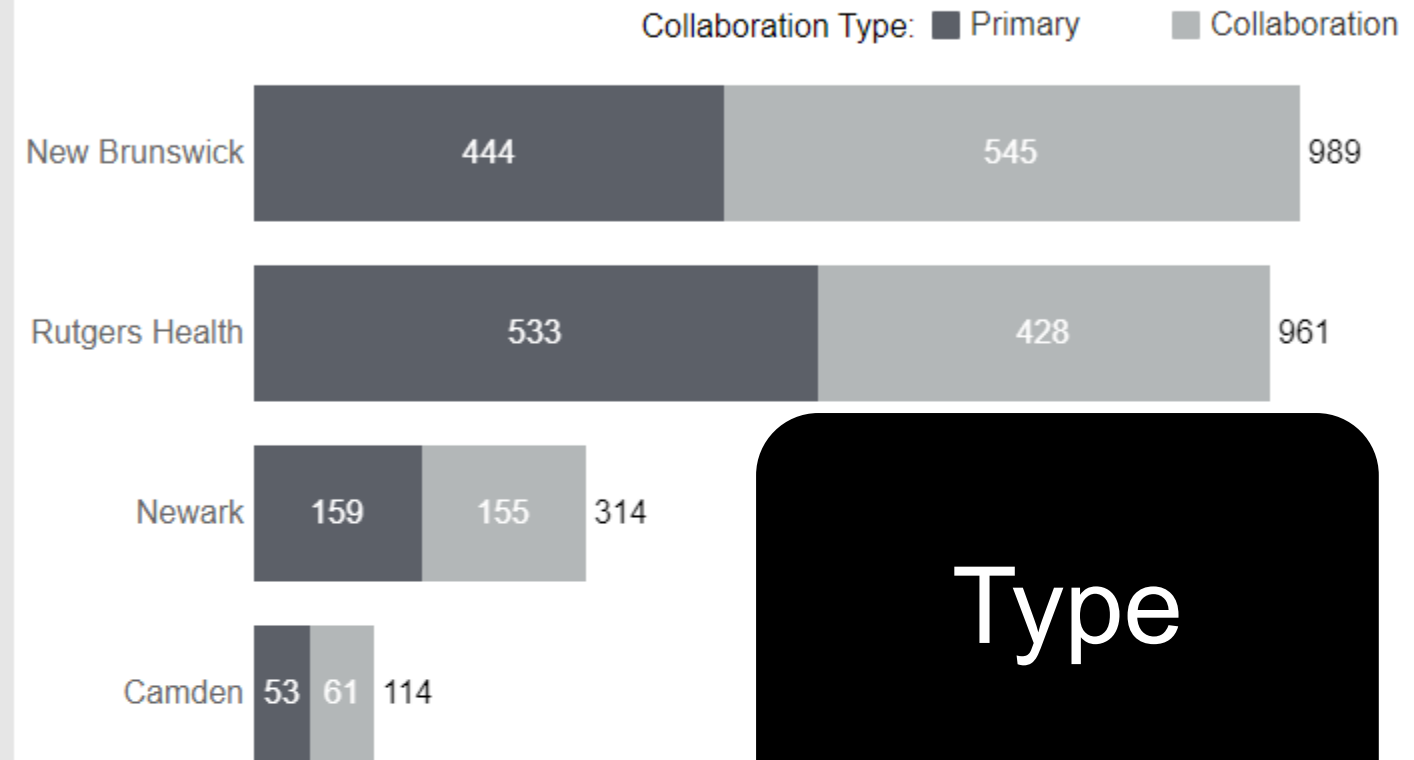
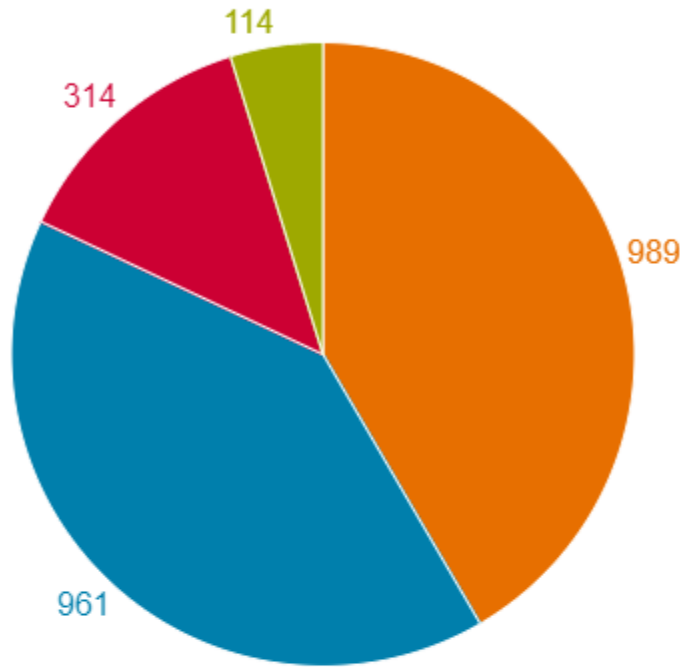
## Metric

- Different Chancellor Units
- Different Schools
- Different Departments
- Different PIs

# Chancellor Unit Collaborations

Collaborations Between Different **Chancellor Units**

- New Brunswick
- Rutgers Health
- Newark
- Camden



Collaborations between different:

Chancellor Units

Year of Collaboration

- (All)
- FY 2020
- FY 2021
- FY 2022
- FY 2023

Chancellor Unit

- (All)
- Camden
- New Brunswick
- Newark
- Rutgers Health

School

(All)

Department

(All)

PI Name

(All)

Sources of Data

- (All)
- eIRB
- Oracle Project ...
- Research With ...

1 Clu	2 Clu	Primary	Collaboration	Total
New Brunswick	Camden	15	25	40
	Newark	69	70	139
	Rutgers Health	360	450	810
Rutgers Health	Camden	17	8	25
	New Brunswick	450	360	810
	Newark	66	60	126
Newark	Camden	29	20	49
	New Brunswick	70	69	139
	Rutgers Health	60	66	126
Camden	New Brunswick	25	15	40
	Newark	20	29	49
	Rutgers Health	8	17	25

Type

Primary

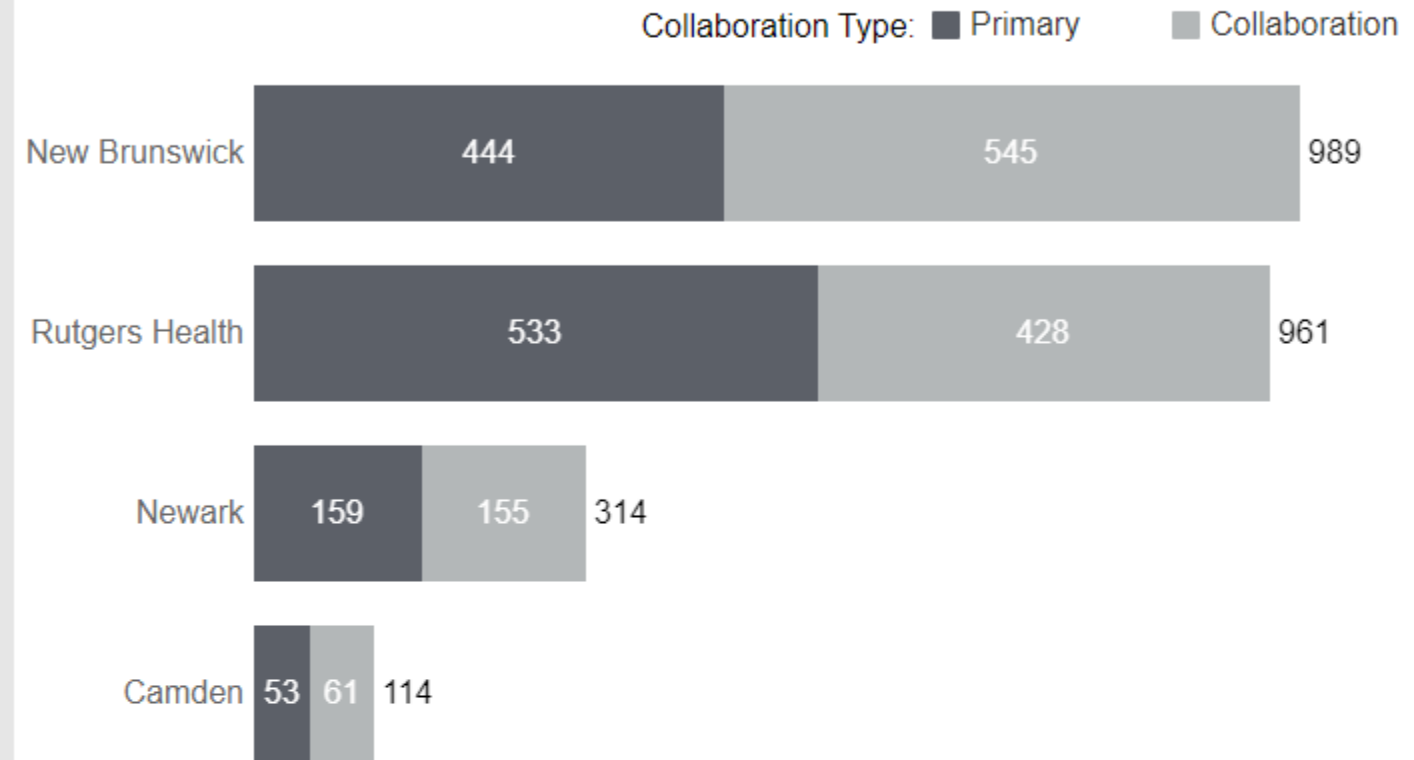
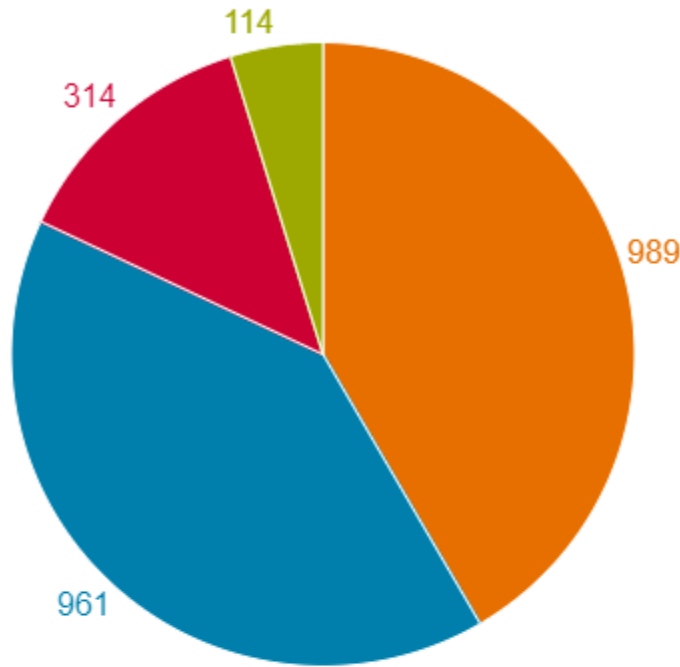
Collaborator



# Chancellor Unit Collaborations

Collaborations Between Different **Chancellor Units**

- New Brunswick
- Rutgers Health
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Collaborations between different:

Chancellor Units ▼

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- (All)
- FY 2020
- FY 2021
- FY 2022
- FY 2023

Chancellor Unit

- (All)
- Camden
- New Brunswick
- Newark
- Rutgers Health

School

(All) ▼

Department

(All) ▼

PI Name

(All) ▼

Sources of Data

- (All)
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# Limitations and Next Steps

- There are more ways for people to collaborate on grants
- How does Effort Reporting factor in?
- Expenditures on grants can occur after the project is completed
- What happens when a researcher changes units?
- Underrepresentation in sources used
  
- MORE DATA
  - Office for Research data (IACUC protocols, Inventions, Patents, Licenses)
  - Academic data from Institutional Research
- Streamline the data setup process using Tableau Prep
- Incorporate fields of study
- Account for projects/outputs that do not have collaborations –  
X% of Department Y's activities have collaborators



# Questions?

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