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Annual Report of the National Coordinating Center for Public Health Services & Systems Research, Year Four

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College of Public Health

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October 31, 2014

ANNUAL NARRATIVE REPORT YEAR 4

Technical Assistance and Direction for Robert Wood Johnson Foundation National Program for Public Health Research

Grant ID: 71147

Reporting Period: September 1, 2013 to August 31, 2014
Total Grant Period: September 1, 2010 to August 31, 2015
Total Grant Amount: \$1,686,337

Principal Investigator: Glen Mays, PhD, MPH (glen.mays@uky.edu)
Co-Principal Investigator: F. Douglas Scutchfield, MD (scutch@uky.edu)
Deputy Director: Anna G. Hoover, PhD (anna.hoover@uky.edu)

Purpose:

The National Coordinating Center for Public Health Services and Systems Research (PHSSR), together with the Public Health Practice-Based Research Networks (PBRN) Program, works to expand the production and application of evidence on how best to organize, finance and deliver public health strategies that improve population health. The Center designs and conducts research studies, provides technical assistance and direction for other researchers across the U.S., develops methodological advances in measurement and analysis, and accelerates the translation and dissemination of research findings for policy and practice stakeholders.

1. What did the program as a whole accomplish during this reporting period? The Center successfully integrated two previously separate RWJF national program offices—the National Coordinating Center for Public Health Services and Systems Research (PHSSR), and the Public Health Practice-Based Research Networks (PBRN) National Coordinating Center—reorganizing into three scientific and administrative cores. The Center’s **Extramural Research Core** directly managed 23 new and 20 existing research projects (see Table) through: (1) **PBRN-led implementation research studies** including 6 Multi-Network Practice and Outcome Variation Examination (MPROVE) studies, 11 Public Health Delivery and Cost Studies (DACS), and 4 Dissemination and Implementation Research to Improve Value (DIRECTIVE) studies; (2) **early career development support** through Mentored Research Development Awards (mREADY) and the separately-funded Pre and Postdoctoral Scholars awards (completed project #70384, started project #71685); and (3) a separately-funded rapid response Quick Strike Research funding mechanism (#71079) targeting short-term, high-impact PBRN research opportunities. During the program year, Center staff generated 150 research products (see Addendum), while extramural grantees created another 116 research products that address key issues of **Bridging Health and Health Care** (51 products); **Public Health Cost, Quality and Value** (75 products), and **Improving Health Equity** (7 products). The Center also continued to provide scientific direction and oversight for the National Network of Public Health Institutes (NNPHI) in managing its extramural PHSSR portfolio; consulting on 29 active research awards; developing standard language and review criteria for all PHSSR solicitations; planning a master calendar for all PHSSR funding opportunities; preparing for September 2014 transfer of NNPHI’s active awards management to the Center; and guiding activities for the 2014 PHS4 call for proposals (CFP) solicitation, including CFP preparation, defining the proposal review process, and selecting reviewers.

The Center’s **Intramural Research and Methodology Core** expanded activities to develop, demonstrate, and improve PHSSR’s empirical methodologies, measures, and data sources, with ongoing work in four areas: (1) tracking health reform impacts on the organization, financing, and delivery of public health strategies; (2) developing and refining cost estimation methods for implementing high-value public health strategies and foundational public health capabilities; (3) developing and refining methods for measuring the delivery of public health strategies at local, state and national levels, including measures of reach, volume, intensity, quality, and equity; and (4) developing methods to link and use existing data sources to support PHSSR and PBRN studies of public health delivery. Highlights include: publications and presentations of high-profile studies using data from the 1998-2012 **National Longitudinal Survey of Public Health Systems**; developing and implementing a methodology for **estimating the costs of Foundational Public Health Capabilities** as defined by the RWJF-funded Public Health Leadership Forum initiative; refining and validating **implementation measures of public health delivery** in conjunction with PBRN MPROVE and DACS research projects; and developing, linking and analyzing **measures of public health spending and financing** using NACCHO and ASTHO Profile survey data and U.S. Census of Governments data.

The Center’s **Stakeholder Engagement and Translation Core** continued activities for four segmented stakeholder groups. Our **policy engagement and translation** activities, carried out in concert with AcademyHealth, included monthly policy translation planning calls; in-person briefings with federal policy stakeholders including the Office of Management and Budget; Congressional staff; the HHS Assistant Secretary for Planning and Evaluation (ASPE), CDC’s Policy Research and Development Office (PRADO), and the Institute of Medicine’s Population Health Roundtable; dissemination of research summaries at AcademyHealth’s National Health Policy Conference; and policy translation capacity-building for researchers through a panel at the annual PHSSR Keeneland Conference.. Our **practice engagement and translation**

activities included: (1) monthly Public Health PBRN virtual meetings and research-in-progress reports to facilitate research cross-network translation; (2) quarterly partner and practice translation virtual meetings that include leaders from ASTHO, NACCHO, CDC, AcademyHealth, NNPHI, Public Health Foundation, the Public Health Law Research (PHLR) program, Public Health Informatics Institute, and the UCLA National Network State and Local Health Surveys; and (3) research translation presentations at national and state public health professional meetings, including the annual meetings of NACCHO, APHA, NNPHI, and AcademyHealth. Our **researcher engagement** activities included: (1) highlighting significant methods and findings and promoting researcher networking through biweekly *PHSSR Research-in-Progress* webinars, the annual PHSSR Keeneland Conference and PHSSR/PBRN Grantee Meetings; (2) exhibits and promotion of PHSSR presentations via brochures and e-blasts at such national research meetings as AcademyHealth, NACCHO, PHLR and APHA; and (3) monitoring patterns of interaction among and between PHSSR researchers, practitioners, and other stakeholders through annual social network analysis surveys. Our **dissemination and communication** activities included: (1) an [updated PHSSR website](#) featuring detailed information and available products from all PHSSR and PBRN funded projects; (2) electronic dissemination vehicles to release information quickly, including targeted eblasts and the [PHSSR & PBRN Review](#) newsletter; (3) the [Frontiers in PHSSR](#) peer-reviewed open-access journal with a soon-to-be-expanded promotional to publish abstracts and links to full articles in the *American Journal of Public Health (AJPH)*; (4) a special supplement issue of AJPH devoted to new PHSSR studies solicited and guest-edited by our Center (May 2015 release date); (5) [RE-ACT](#) podcasts supporting research-to-action practice translation of PHSSR findings; (6) Center director Glen Mays' [Public Health Economics blog](#), devoted to research methods and findings related to the public health costs and value; (7) a full suite of PHSSR-dedicated social media channels, including Facebook, Twitter, LinkedIn, and YouTube. The Center also coordinated and hosted the *2014 PHSSR Keeneland Conference*, the banner dissemination event for the field, which drew 232 registered attendees for 68 scientific presentations on new research findings.

2. What progress did the NPO make toward meeting the goals outlined in your proposal or work plan for this grant? If relevant, what indicators or benchmarks were used to determine your progress? The Center successfully integrated two separate national program offices, including staffing, budgeting and programmatic activities. Support for ongoing grant projects included technical assistance and coordinating multinetwork practice-based studies to strengthen findings, elucidate variation, and maximize real-world impact. Three new funding mechanisms were launched, with the Center establishing new practices for reviewer scoring and issuing reviewer summary statements for both funded and unfunded proposals in order to build both methodological capacity and grantsmanship across the field.

3. Do you have any stories that capture the impact of the program? Intramural research presented by Program Director Glen Mays was awarded the “Best of ARM” designation at the AcademyHealth Annual Research Meeting in June 2014, adding visibility and recognition to PHSSR within the larger health services research and health policy research scientific fields. The Center also collaborated with CDC to develop the [CDC Forum on Public Health Services and Systems Research and Practice](#), a day-long symposium on PHSSR featuring Center leadership, current and former grantees, and RWJF vice-president Alonzo Plough. The [National Longitudinal Survey of Public Health Systems](#) was singled out by the DHHS Assistant Secretary for Preparedness and Response as one of the few sources of evidence on changes in public health capabilities following the recession; plans for this year’s iteration of the study include an expanded sample to include jurisdictions in rural areas. In addition, [Frontiers in PHSSR](#) was named in CDC’s “most used by practitioners” journals when state public health chronic disease program directors named it as one of their top three journals for informing public health practice decisions.

4. Briefly describe any proposed activities that were not completed, the reasons they were not completed and your plans for carrying them out. In consultation with RWJF, our Extramural Core did not develop new funding opportunity solicitations for natural experiment studies and comparative effectiveness studies in public health settings due to the release of RWJF's new Culture of Health strategy and the desire to re-craft funding opportunities under this new strategic direction. Similarly, in consultation with RWJF our Intramural Research Core did not proceed with the planned design of a comparative, longitudinal study of public health delivery and outcomes (the "landmark" study) as recommended by RWJF's 2012 portfolio review. We are currently planning with RWJF how these types of initiatives may be re-crafted under a new authorization for PHSSR with a Culture of Health focus and lens.

5. What were the notable accomplishments of, and key challenges for, the sites/ projects/ trainees in this reporting period? The 43 Center-managed grantees completed more than 116 products, including 66 presentations, 25 reports and 17 peer-reviewed manuscripts submitted or published. These 116 products align remarkably well with several of RWJF's new Culture of Health focus areas: 51 addressed topics related to *Bridging Health and Health Care*, 75 products addressed *Cost, Quality and Value of Public Health*; and seven products addressed *Expanding Health Equity*. One of our mREADY awardees, Erika Martin, had notable dissemination success in her initial year of evaluating New York's open public health data strategy with a publication in [JAMA](#). Based on the strength of our Intramural Research Core studies of ACA-related changes in public health delivery systems, we were selected to become a partner in the Brookings Institution's [ACA Implementation Research Network](#) opening expanded opportunities for policy engagement and translation.

6. Did the program overall face challenges in strategy, design or adaptation to external changes? Both extramural and intramural program priorities continue to highlight research examining public health cost and value, as policymaker demand for this information continues to grow. Current and potential roles of the public health organizations and partners for bridging prevention, promotion, and healthcare also is an increasing area of focus in light of public health and healthcare system evolution. In addition, technical assistance for continuing and new grantees has been refocused to (1) better capture the public health system as a whole rather than focusing narrowly on governmental providers of public health services, and (2) educate grantees on how to better target policymakers with findings related to public health's cost and value, as well as its bridging role with the evolving healthcare system to maximize population health benefits.

7. Are there any infrastructure issues concerning your home institution such as salary caps or other rules that have impeded your work? Early in the program year, reorganization of our college's administrative services unit caused significant delays in hiring one new staff member. This issue has since been resolved.

8. Did RWJF assist or hinder your work in any way? Foundation staff provided assistance on numerous occasions regarding transitions to the new RWJF strategy, organizational structure, and program officer. We hope to increase interaction with the Foundation's DC policy office in the coming year to identify and enhance synergies with the policy translation activities organized by AcademyHealth.

9. What, if any, partners are you working with? If you are working with partners, are the partnerships contributing to or offering challenges to the work you are doing? Through periodic strategy discussion virtual meetings, the Center works with national organizations representing providers and researchers, including leaders from ASTHO, NACCHO, CDC, AcademyHealth, NNPHI, Public Health Foundation, PHLR, Public Health Informatics Institute, and the UCLA National Network State and Local Health Surveys. Working with RESOLVE, the Center is leading a national workgroup to develop and field test a methodology for estimating costs of foundational public health services. Other collaborative activities include: (1) developing joint research activities between PBRNs and the CDC Prevention Research Centers program; (2) demonstrating the broad international relevance of practice-based PHSSR through invited presentations to the Canadian Institutes of Health Research and inquiries from Australian public health stakeholders; and (3) demonstrating the policy

relevance of our ACA-related studies through a new partnership with Brookings Institution (see question 5).

10. Were there surprising findings or results from the work of the sites/projects/ trainees? Our new intramural research on the health and economic effects of public health spending used a novel treatment heterogeneity methodology to show that spending in low-income communities produces [benefits that are 20-40% larger](#) than in other communities, providing a new empirical rationale for targeted funding models to address health disparities. Similarly, our research recently presented at AcademyHealth finds early evidence that state Medicaid expansions have the unintended effect of [crowding out spending](#) on other public health services, potentially blunting the health and economic impact of ACA expansions. Both studies garnered considerable policy and media attention.

11. Is there anything else you want to tell RWJF? Nothing further to be communicated.

12. Who is currently serving on your national advisory committee? Committee members are:

- Robert Kaplan, PhD., Chief Science Officer, Agency for Healthcare Research and Quality
- Carol Moehrle, RN, BSN, District Director of Public Health, Idaho North Central District
- Carmen Nevarez, MD, MPH, Vice President for External Relations and Preventive Medicine Advisor, Public Health Institute
- Steve Shortell, PhD, MBA, MPH, School of Public Health, University of California, Berkeley
- Eduardo Sanchez, MD, MPH, Deputy Chief Medical Officer, American Heart Association National Center
- Judy Monroe, MD, FAAFP, Director, Office for State, Tribal, Local, & Territorial Support, CDC
- Ross Brownson, PhD, Director, Prevention Research Center in St. Louis
- Patricia Sweeney, JD, MPH, RN, Mahoning County Public Health Commissioner, Ohio
- Donna J. Peterson, ScD, MHS, Dean, College of Public Health, University of South Florida
- Terry Cline, PhD, Commissioner of Health, Oklahoma State Department of Health
- Linda DeGutis, DrPH, formerly National Center for Injury Prevention and Control, CDC
- Joan Y. Reede, MD, MS, MPH, MBA, Dean for Diversity and Community Partnership, Harvard Medical School

13. What were the program's most effective communications and advocacy approaches? Did the program meet its communications goals? The [PHSSR website](#) was substantially revised in 2013-2014 for an October 2014 launch; the new site structure foregrounds research projects and their findings to ensure that policy and practice stakeholders can connect to the investigators and evidence needed to inform real-world decisions, thereby maximizing the field's public health impact. Another key communication activity is the Center-organized PHSSR [Keeneland Conference](#), which provides findings both in-person to meeting attendees and online through archived presentations and recordings on the PHSSR website. [Frontiers in PHSSR](#) has been an extremely effective activity to communicate PHSSR research results, with 85 articles published as of August 2014; download volume tripled during this project year. Additional volume increases are expected when the *AJPH* promotional relationship launches this fall. The expanded PHSSR/PBRN Research in Progress Virtual Meeting series reached nearly 350 real-time participants this year, with archived session [recordings](#) available online via the PHSSR website. The most effective advocacy approach was PHSSR evidence presentations by Dr. Mays and other PHSSR researchers to federal agency leaders and targeted health policy staff, as well as to congressional staff members, which were organized by AcademyHealth.

14. What products were produced during the reporting period? The addendum lists 150 Center products, including 15 articles, 2 books (doctoral dissertations), 57 communication activities including earned media, 1 education tool, 57 meetings, and 18 reports. See addendum for full list.

Table 1. Number of PHSSR Awards and Subawards Active During Program Year 4

	New Y4 Awards (Sept. 2013-Aug.14)	Active Awards Initiated in Prior Years	Total Awards
Center Managed, Career Development			
Pre/Postdoctoral Research Awards (PREPARE)**	0	10	10
Mentored Research Development (mREADY)	4	4	8
Center Managed, PBRN-based			
Quick Strike Research Fund**	4	0	4
DIRECTIVE	4	0	4
DACS	11	0	11
MPROVE	0	6	6
<i>Subtotal, Center Managed</i>	<i>23</i>	<i>20</i>	<i>43</i>
NNPHI Managed, Investigator-Initiated			
PHS2	0	11	11
PHS Natural Experiments	0	7	7
PHS 3	11	0	11
<i>Subtotal, NNPHI Managed</i>	<i>11</i>	<i>18</i>	<i>29</i>
Total, All PHSSR Projects	34	38	72

*Management/funds for subawards (ID#70384) **Management/funds for subawards (ID #71079)



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October 31, 2014

ADDENDUM – PRODUCTS LIST

ANNUAL NARRATIVE REPORT YEAR 4

Technical Assistance and Direction for Robert Wood Johnson Foundation National Program for Public Health Research

Grant ID: 71147

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Product Type: Articles

71147GParticle_01

Glen P. Mays. "Untangling desirable and undesirable variation in public health practice: accreditation and research working together" *Journal of Public Health Management and Practice* 20.1 (2014): 49-51.

71147GParticle_02

Glen P. Mays. "Governmental Public Health and the Economics of Adaptation to Population Health" *Institute of Medicine Roundtable on Population Health Improvement Discussion Paper* 1.1 (2014): 1-8.

71147GParticle_03

Michael A. Preston, Glen P. Mays, Resa D. Jones, Sharla A. Smith, Chara N. Stewart, and Ronda S. Henry-Tillman. "Reducing Cancer Disparities through Community Engagement in Policy Development: The Role of Cancer Councils" *Journal of Health Care for the Poor and Underserved* 25.1 (Suppl) (2014): 139-150.

71147GParticle_04

Mary V. Davis, Glen P. Mays, James Bellamy, Christine A. Bevc, and Cammie Marti. "Improving public health preparedness capacity measurement: development of the local health department preparedness capacities assessment survey" *Disaster Medicine and Public Health Preparedness* 7.6 (2014): 578-584.

71147GParticle_05

Anna Goodman Hoover. "Commentary: Changing the Channel: Public Health Communication in the 21st Century" *Frontiers in Public Health Services and Systems Research* 2.1 (2013). Available at: http://works.bepress.com/anna_hoover/1

71147GParticle_06

Scutchfield, F. Douglas MD; Mays, Glen; and Wallace, Marylou (2013) "Commentary: The Road to Quality in Public Health, a Long but Important Journey," *Frontiers in Public Health Services and Systems Research*: Vol. 2: No. 6, Article 1.

Available at: <http://uknowledge.uky.edu/frontiersinphssr/vol2/iss6/1>

71147GParticle_07

Scutchfield, F. Douglas MD and Wallace, Marylou (2013) "Commentary: Moving Beyond the Numbers, Effectively Using Research to Influence Policy," *Frontiers in Public Health Services and Systems Research*: Vol. 2: No. 7, Article 1.

Available at: <http://uknowledge.uky.edu/frontiersinphssr/vol2/iss7/1>

71147GParticle_08

Knight, Margaret A.; Kershenbaum, Anne D.; Buchanan, Martha; Ridley, Janet; and Erwin, Paul C. (2014) "The Effects of the State of Tennessee Immunization Policy Change of 2011 - 2012 on

Vaccination Uptake in East Tennessee," *Frontiers in Public Health Services and Systems Research*: Vol. 3: No. 1, Article 4.

Available at: <http://uknowledge.uky.edu/frontiersinphssr/vol3/iss1/4>

71147GParticle_09

Erwin, Paul C. (2014) "Editorial Comment: Differences in Definitions of EBPH and Evidence: Implications for Communication with Practitioners," *Frontiers in Public Health Services and Systems Research*: Vol. 3: No. 2, Article 2.

Available at: <http://uknowledge.uky.edu/frontiersinphssr/vol3/iss2/2>

71147GParticle_10

Knight, Margaret A.; Kershenbaum, Anne D.; Buchanan, Martha; Ridley, Janet; and Erwin, Paul C. (2014) "The Effects of the Changes in Section 317 Rules for Administration of Federally Purchased Vaccines," *Frontiers in Public Health Services and Systems Research*: Vol. 3: No. 2, Article 7. Available at: <http://uknowledge.uky.edu/frontiersinphssr/vol3/iss2/7>

71147GParticle_11

Barnes, Priscilla A.; Erwin, Paul C.; and Moonesinghe, Ramal (2014) "Measures of Highly Functioning Health Coalitions: Corollaries for an Effective Public Health System," *Frontiers in Public Health Services and Systems Research*: Vol. 3: No. 3, Article 1.

Available at: <http://uknowledge.uky.edu/frontiersinphssr/vol3/iss3/1>

71147GParticle_12

Reis, Rodrigo S.; Duggan, Kathleen; Allen, Peg; Stamatakis, Katherine A.; Erwin, Paul C.; and Brownson, Ross C. (2014) "Developing a Tool to Assess Administrative Evidence-Based Practices in Local Health Departments," *Frontiers in Public Health Services and Systems Research*: Vol. 3: No. 3, Article 2.

Available at: <http://uknowledge.uky.edu/frontiersinphssr/vol3/iss3/2>

71147GParticle_13

Harris AL, Scutchfield FD, Heise G, Ingram RC. [The Relationship Between Local Public Health Agency Administrative Variables and County Health Status Rankings in Kentucky](#). *Journal of Public Health Management and Practice*. 20.4 (2014): 378-383.

71147GParticle_14

Scutchfield FD, Ingram RC. Public Health Systems and Services Research: Building the Evidence Base to Improve Public Health Practice. *Public Health Reviews*. 2013;35: epub ahead of print. <http://www.publichealthreviews.eu/show/a/126>

71147GParticle_15

Paul C Erwin, Gulzar H Shah, and Glen P Mays. [Local health departments and the 2008 recession: characteristics of resiliency](#). *American Journal of Preventive Medicine* 46.6 (2014): 559-68. PMID: 24842732

Product Type: Books or Chapters

71147GPbook_01

“Examining the Relationship Between Public Health Delivery System Structures and Local Health Department Efficiency.” A Capstone project submitted in partial fulfillment of the requirements for the degree of Doctor of Public Health in the College of Public Health at the University of Kentucky by Rachel A. Hogg, Lexington, KY 2014

71147GPbook_02

“Boards of Health and the American Public Health System”. A Capstone project submitted in partial fulfillment of the requirements for the degree of Doctor of Public Health in the College of Public Health at the University of Kentucky by Elizabeth A. Harper, Lexington, KY 2014

Product Type: Communications or Promotion

71147GPcomm_01

“RE-ACT: Disparities in Access to Public Water and Sewer Service in North Carolina-Interview with Dr. Jacqueline MacDonald Gibson,” hosted by Dr. Paul Halverson. RE-ACT, the Research-to-Action in Public Health Delivery podcast, supports evidence-based practice for public health agencies. Episodes include interviews with key figures in PHSSR, as well as discussions of research in progress and emerging Public Health PBRN study findings. Aired April 2014. Available at: <http://www.publichealthsystems.org/content/re-act-podcast-series>

71147GPcomm_02

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. “No Recovery Yet in Public Health Spending.” Posted January 9, 2014. <http://publichealtheconomics.org/>

71147GPcomm_03

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. “Research and Public Health Innovation.” Posted January 23, 2014. <http://publichealtheconomics.org/>

71147GPcomm_04

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. “Failure to Connect: Intergovernmental Information Flow and the Public’s Health.” Posted January 31, 2014. <http://publichealtheconomics.org/>

71147GPcomm_05

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "Understanding the Joint Production of Public Health and Personal Health Services." Posted February 7, 2014. <http://publichealtheconomics.org/>

71147GPcomm_06

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "Are Public Health Strategies Responsible for the Dip in Childhood Obesity?" Posted February 27, 2014. <http://publichealtheconomics.org/>

71147GPcomm_07

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "Governmental Authority and Collective Actions to Improve Population Health." Posted March 11, 2014. <http://publichealtheconomics.org/>

71147GPcomm_08

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "Public Health Stimulus Spending and Healthcare Associated Infections." Posted March 21, 2014. <http://publichealtheconomics.org/>

71147GPcomm_09

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "Publishing and Funding Research on Public Health Economics." Posted March 28, 2014. <http://publichealtheconomics.org/>

71147GPcomm_10

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "How Did Massachusetts' Health Reform Reduce Mortality?" Posted May 6, 2014. <http://publichealtheconomics.org/>

71147GPcomm_11

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "Murky Data Undercut the 'Underfunding' Argument in Public Health." Posted May 12, 2014. <http://publichealtheconomics.org/>

71147GPcomm_12

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "Costs, Collective Actions and Crowd-Out in Public Health ." Posted June 12, 2014. <http://publichealtheconomics.org/>

71147GPcomm_13

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "The Comparative Effectiveness of Preparedness." Posted June 20, 2014. <http://publichealtheconomics.org/>

71147GPcomm_14

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "Better Living through Chemicals? Addressing Substitution Effects in Medicine and Public Health." Posted June 27, 2014. <http://publichealtheconomics.org/>

71147GPcomm_15

Public Health Economics. Research on the Value of Public Health Policy and Practice. Glen P Mays. "Expanding Experiments in Public Health Delivery Systems." Posted July 31, 2014. <http://publichealtheconomics.org/>

71147GPcomm_16

AcademyHealth Blog. Glen P Mays. "Improving Public Health Through Better Use of Data." Posted August 6, 2014. Retrieved from <http://blog.academyhealth.org/improving-public-health-through-better-use-of-data/>

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71147GPcomm_18

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71147GPcomm_21

Public Health Services and Systems Research & Practice-Based Research Networks. List of Presentations for 2014 AcademyHealth Annual Research Meeting and PHSR Interest Group Meeting Session. June 2014. <http://www.publichealthsystems.org/dissemination/events/meeting-academyhealth-arm-2014>

71147GPcomm_22

Public Health Services and Systems Research & Practice-Based Research Networks. List of Presentations for the 2014 NACCHO Annual Meeting. July 2014.

<http://www.publichealthsystems.org/dissemination/events/meeting-naccho-2014>

71147GPcomm_23

[LinkedIn](#)

Coordinating Center for Public Health Services & Systems Research, Main group and 4 subgroups, 1049 members as of September 2014.

71147GPcomm_24

[Twitter](#)

National Coordinating Center for PHSSR @CPHSSR, 2,192 followers as of September 2014. Main group and 3 subgroups.

71147GPcomm_25

[Goggle+](#)

National Coordinating Center for PHSSR. 13 followers, 1,603 views as of September 2014.

71147GPcomm_26

[facebook](#)

National Coordinating Center for Public Health Services & Systems Research. Community. 171 Total Page Likes as of September 2014.

71147GPcomm_27

[YouTube](#)

National Coordinating Center for PHSSR. 147 videos as of September 2014.

71147GPcomm_28

Glen Mays. "National public health experts discuss health reform at 2014 Keeneland Conference" *Lane Report* Apr. 2014. http://works.bepress.com/glen_mays/151/

71147GPcomm_29

Glen Mays. "Death rates fell in Massachusetts after health reform (by Karen Pallarito, HealthDay reporter)" *WebMD* May. 2014. http://works.bepress.com/glen_mays/157/

71147GPcomm_30

Glen P. Mays. "Employers aim to move workers to consumer-directed health plans (by Virgil Dickson, Modern Healthcare)" *Modern Healthcare* Aug. 2014.

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71147GPcomm_32

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71147GPcomm_34

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71147GPcomm_37

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71147GPcomm_39

[SoundCloud](#)

Recordings of Keeneland Conference 2014 Scientific Sessions. Session 4C on Workforce: Staffing Changes, Session 4B on System Structure & Performance: Effects of Policy Change and Session 4A on Finance: Return on Investment. April 2014.

71147GPcomm_40

PHSSR & PBRNs E-Blasts: News and Special Events. 24 emails sent to 1,194 subscribers from September 1, 2013 to August 31, 2014.

71147GPcomm_41

PHSSR & PBRNs E-Blasts. Frontiers in PHSSR Issue Announcements. 5 emails sent to 1,194 subscribers from September 1, 2013 to August 31, 2014.

71147GPcomm_42

Frontiers in Public Health Services & Systems Research. Volume 2, Issue 6 (2013): Quality Improvement. (6 articles) <http://uknowledge.uky.edu/frontiersinphssr/vol2/iss6/>

71147GPcomm_43

Frontiers in Public Health Services & Systems Research. Volume 2, Issue 7 (2013): Using Research to Influence Policy. (5 articles) <http://uknowledge.uky.edu/frontiersinphssr/vol2/iss7/>

71147GPcomm_44

Frontiers in Public Health Services & Systems Research. Volume 3, Issue 1 (2014) (1 letter to the editor and 4 articles) <http://uknowledge.uky.edu/frontiersinphssr/vol3/iss1/>

71147GPcomm_45

Frontiers in Public Health Services & Systems Research. Volume 3, Issue 2 (2014) (8 articles) <http://uknowledge.uky.edu/frontiersinphssr/vol3/iss2/>

71147GPcomm_46

Frontiers in Public Health Services & Systems Research. Volume 3, Issue 3 (2014) (6 articles) <http://uknowledge.uky.edu/frontiersinphssr/vol3/iss3/>

71147GPcomm_47

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71147GPcomm_48

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71147GPcomm_51

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71147GPcomm_52

Pallarito, K. Death Rates Fell in Massachusetts After Health-Care Reform. *The Inquirer Daily News, Philly.com, HealthDay News*. (Glen Mays). May 5, 2014. Retrieved from: http://www.philly.com/philly/health/topics/HealthDay687540_20140505_Deaths_Rates_Fell_in_Massachusetts_After_Health-Care_Reform.html#M8uMpf3kmyDWOPey.99

71147GPcomm_53

RWJF Calls for Public Health Services and Systems Research Proposals. *National Business Coalition on Health (NBCH) Newsletter*. May 20, 2014. Retrieved from: <http://nbchnewsletter.blogspot.com/2014/05/rwjf-calls-for-public-health-services.html>

71147GPcomm_54

Marlowe, J. Public Health Funding May Get a Shot in the Arm. *Governing*. June 2014. Retrieved from: <http://www.governing.com/columns/public-money/gov-a-shot-in-the-arm.html>

71147GPcomm_55

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71147GPcomm_56

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71147GPcomm_57

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http://www.cdc.gov/pcd/issues/2014/14_0201a.htm

Product Type: Education or Toolkit

71147GPeducation_01

Glen P. Mays and Public Health Cost Estimation Workgroup. *Estimating the Costs of Foundational Public Health Capabilities: A Recommended Methodology*. Lexington: University of Kentucky, 2014. Available at: http://works.bepress.com/glen_mays/128

Product Type: Meetings or Conferences

71147GPmeeting_01

Glen P. Mays. "The National Longitudinal Survey of Public Health Systems: Selected Findings and Applications for Monitoring the Affordable Care Act" Office of the Assistant Secretary for Planning and Evaluation (ASPE), U.S. Department of Health and Human Services. Washington, DC. Dec. 2013. Available at: http://works.bepress.com/glen_mays/127

71147GPmeeting_02

Glen Mays. "The Status of Public Health Services & Systems Research in the U.S.: Implications for British Columbia" British Columbia Think Tank on Public Health Services & Systems Research, University of Victoria. Vancouver, BC, Canada. Feb. 2014. Available at: http://works.bepress.com/glen_mays/131

71147GPmeeting_03

Glen P. Mays. "Strengthening the Science of Public Health Delivery: Complexities in Implementation, Inference & Translation" University of Cincinnati College of Medicine, Department of Environmental Health Seminar Series. Cincinnati, OH. Mar. 2014. Available at: http://works.bepress.com/glen_mays/139

71147GPmeeting_04

Glen P. Mays. "The Public Health PBRN Program: A Status Update" Public Health PBRN Annual Grantee Meeting. Lexington KY. Apr. 2014. Available at: http://works.bepress.com/glen_mays/146

71147GPmeeting_05

Glen P. Mays. "Developing Service Delivery Measures for Studies of Practice Variation: the MPROVE Study" Public Health PBRN Annual Grantee Meeting. Lexington, KY. Apr. 2014. Available at: http://works.bepress.com/glen_mays/147

71147GPmeeting_06

Glen P. Mays. "Public Health Services & Systems Research: Current State of the Field" Keeneland Conference on Public Health Services & Systems Research. Lexington, KY. Apr. 2014. Available at: http://works.bepress.com/glen_mays/150

71147GPmeeting_07

Glen P. Mays. "Workshop: Organizing Community-Engaged Scholarship to Improve Population Health" UNC-Wilmington College of Health & Human Services. Wilmington, NC. Apr. 2014. Available at: http://works.bepress.com/glen_mays/149

71147GPmeeting_08

Glen P. Mays. "Harnessing Community Engaged Scholarship for Collective Action to Improve Population Health" Health and Human Services Research Day, UNC-Wilmington. Wilmington, NC. Apr. 2014. Available at: http://works.bepress.com/glen_mays/148

71147GPmeeting_09

Glen P. Mays. "Unifying Systems for Population Health: Infrastructure, Incentives & Evidence for Collective Action" Society for Behavioral Medicine Annual Meeting. Philadelphia, PA. Apr. 2014. Available at: http://works.bepress.com/glen_mays/152

71147GPmeeting_10

Glen P. Mays. "Health Reform Implementation: Update and Implications for Kentucky" Bluegrass Association for Healthcare Quality. Lexington, KY. Apr. 2014. Available at: http://works.bepress.com/glen_mays/153

71147GPmeeting_11

Glen P. Mays. "Creating Learning Systems: Lessons from Public Health Practice-Based Research Networks" Canadian Institutes of Health Research, Strategy for Patient-Oriented Research (SPOR) Network in Primary and Integrated Health Care Innovations Strengthening Workshop. Toronto, Canada. May. 2014. Available at: http://works.bepress.com/glen_mays/155

71147GPmeeting_12

Glen P. Mays. "Producing Population Health: Collective Action Requires Infrastructure, Incentives and Evidence" Delta Omega Society, University of Kentucky. Lexington, KY. May. 2014. Available at: http://works.bepress.com/glen_mays/156

71147GPmeeting_13

Glen P. Mays. "Public Health Services & Systems Research and the Reforming U.S. Health System" US Centers for Disease Control and Prevention (CDC) Forum on Public Health Services & Systems Research. Atlanta, GA. May. 2014. Available at: http://works.bepress.com/glen_mays/158

71147GPmeeting_14

Glen P. Mays. "Practice-Based Learning: Opportunities and Implications for STEM Education" University of Southern Georgia STEM Education Research Summit. Savannah, GA. May. 2014.

Available at: http://works.bepress.com/glen_mays/159

71147GPmeeting_15

Glen P. Mays. "Maximizing ROI: Laboratories and the Value of Next-Generation Public Health" Association of Public Health Laboratories Annual Meeting. Little Rock, AR. Jun. 2014.

Available at: http://works.bepress.com/glen_mays/160

71147GPmeeting_16

Glen P. Mays. "Does Medicaid Crowd Out Other Public Health Spending? Projecting ACA's Health & Economic Effects" AcademyHealth Annual Research Meeting. San Diego, CA. Jun. 2014.

Available at: http://works.bepress.com/glen_mays/161

71147GPmeeting_17

Glen P. Mays. "Learning from Networks: Care Transitions, Market Competition, and Community Interventions" AcademyHealth Annual Research Meeting. San Diego, CA. Jun. 2014. Available at:

http://works.bepress.com/glen_mays/162

71147GPmeeting_18

Cezar Brian Mamaril. "Return on Investment (ROI) in Prevention and Public Health: Overview and Opportunity" Changing This Generation through Unbridled Health Stakeholders meeting.

Kentucky Department of Public Health. Frankfort, KY. November 2013.

available at: <http://works.bepress.com/cbmamaril/4>

71147GPmeeting_19

Cezar Brian Mamaril and Glen Mays. "Update on Public Health Cost Estimation Studies in Practice Based Research Networks: Using PBRNs to Identify the Components and Costs of Effective Practice" Presented at the 9th Annual Public Health Finance Roundtable, American Public Health Association Annual Meeting. Boston, MA: November 3, 2013. Available at:

<http://works.bepress.com/cbmamaril/2>

71147GPmeeting_20

Andrew Parks, Cezar Brian Mamaril and Glen Mays. "Non-Profit Hospitals and Community Benefits: A Comprehensive Analysis" Poster presentation at the 2014 AOA Groves Memorial and MD/PhD Program Student Research Symposium. University of Kentucky, Lexington, KY: February 21, 2014. Available at:

<http://works.bepress.com/cbmamaril/3>

71147GPmeeting_21

Measuring Public Health Delivery: Lessons from MPROVE.

MPROVE/DACS/DIRECTIVE/MRDA Grantee Meeting, Lexington, KY. August 2014. Available

at: http://www.publichealthsystems.org/files/71147GPmeeting_21.pdf

71147GPmeeting_22

Kick-off Webinar for Public Health Dissemination and Implementation Research to Improve Value. Public Health PBRN National Coordinating Center. Lexington, KY. September 2014. Available at:

http://www.publichealthsystems.org/files/71147GPmeeting_22.pdf

71147GPmeeting_23

Public Health PBRN Monthly Virtual Meeting: Research in Progress Presentation: TN PBRN Measuring Change in Service Delivery. Paul Erwin, MD, DrPh; Anne Kershenbaum, MD, MPH; and Margaret Knight, PhD, MPH. Lexington, KY. January 2014.

Available at: <http://www.publichealthsystems.org/public-health-pbrn-research-progress-webinars>

71147GPmeeting_24

Public Health PBRN Monthly Virtual Meeting: Research in Progress Presentation: NE PBRN. Measuring the Cost of Implementing QI Initiatives and Examining Variation in Costs of QI Implementation Among LHDs in Nebraska Presented by Anh Nguyen, MSPH and Janelle Jacobson, MPH; Co-PIs: Li-Wu Chen, MHSA, PhD and David Palm, PhD. Lexington, KY. February 2014.

Available at: <http://www.publichealthsystems.org/public-health-pbrn-research-progress-webinars>

71147GPmeeting_25

Public Health PBRN Monthly Virtual Meeting: Research in Progress Presentation: NC PBRN MCH Performance in Local Health Departments: Services, EPHS, and Economic Strategies Presented by Michele Issel, PhD, RN Lexington, KY. March 2014.

Available at: <http://www.publichealthsystems.org/public-health-pbrn-research-progress-webinars>

71147GPmeeting_26

Public Health PBRN Monthly Virtual Meeting: Research in Progress Presentation: NY PBRN Optimizing HIV/STD Partner Services Strategies in New York State Presented by Britney Johnson, MPH (NYS Department of Health) and Victoria Roggen, MPH (University at Albany School of Public Health Lexington, KY May 2014.

Available at: <http://www.publichealthsystems.org/public-health-pbrn-research-progress-webinars>

71147GPmeeting_27

Public Health PBRN Monthly Virtual Meeting: Research in Progress Presentation: CA PBRN Public Health Delivery and Costs Studies in the San Joaquin Valley of California Presented by Van Do-Reynoso, MPH, Public Health Director, Madera, CA and Paul Brown, PhD, Professor of Health Economics and Public Health, UC Merced. Lexington, KY June 2014.

Available at: <http://www.publichealthsystems.org/public-health-pbrn-research-progress-webinars>

71147GPmeeting_28

Public Health PBRN Monthly Virtual Meeting: Research in Progress Presentation: CT PBRN Cost Effectiveness, Efficiency and Equity of Inspection Services throughout Connecticut's Local Public Health System. Presented by: Patricia J. Checko, DrPH, MPH and Jeffrey Cohen, PhD, University of Hartford. Lexington, KY July 2014.

Available at: <http://www.publichealthsystems.org/public-health-pbrn-research-progress-webinars>

71147GPmeeting_29

Public Health PBRN Monthly Virtual Meeting: Research in Progress Presentation: CO PBRN Public Health Services Measurement. Adam Atherly and Sarah Lampe. Lexington, KY August 2014. Available at: <http://www.publichealthsystems.org/public-health-pbrn-research-progress-webinars>

71147GPmeeting_30

Public Health PBRN Monthly Virtual Meeting: Research in Progress Presentation: OH PBRN Community Health Assessment, Community Health Improvement Planning and Community Health Needs Assessment: An Ohio Quick Strike Project. Scott Frank, MD, MS. Lexington, KY September 2014. Available at: <http://www.publichealthsystems.org/public-health-pbrn-research-progress-webinars>

71147GPmeeting_31

PHSSR Research-in-Progress Webinar: Racial Disparities in Access to Public Water and Sewer Service in North Carolina: An Analysis of Public Health Impacts & Policy Solutions Jacqueline McDonald Gibson, PhD, UNC Gillings School of Global Public Health. Lexington, KY January 15, 2015. Recording available at: <http://www.publichealthsystems.org/phssr-research-progress-webinars>

71147GPmeeting_32

PHSSR Research-in-Progress Webinar: Applied Economic Modeling: Tuberculosis Control. Thaddeus L. Miller, PhD, School of Public Health, University of North Texas Health Sciences Center. Lexington, KY January 22, 2015. Recording available at: <http://www.publichealthsystems.org/phssr-research-progress-webinars>

71147GPmeeting_33

PHSSR Research-in-Progress Webinar: Collaborative Governance to Support Exchange of Public Health-Relevant Data. Holly Jarman, PhD, Center for Law, Ethics & Health, University of Michigan School of Public Health. Lexington, KY February 5, 2015. Recording available at: <http://www.publichealthsystems.org/phssr-research-progress-webinars>

71147GPmeeting_34

PHSSR Research-in-Progress Webinar: Building an Evidence-Base for Social Media Use in Public Health Practice. Jenine K. Harris, PhD, Assistant Professor, George Warren Brown School of Social Work, Washington University in St. Louis Lexington, KY February 12, 2015. Recording available at: <http://www.publichealthsystems.org/phssr-research-progress-webinars>

71147GPmeeting_35

PHSSR Research-in-Progress Webinar: Local Health Department–Hospital Collaborations in New York State: A Natural Experiment. Chris Maylahn, MPH, Office of Public Health Practice, New York State Dept. of Health. Lexington, KY May 14, 2014. Recording available at: <http://www.publichealthsystems.org/phssr-research-progress-webinars>

71147GPmeeting_36

PHSSR Research-in-Progress Webinar: Health Care Reform: Colorectal Cancer Screening Expansion and Health Disparities. Michael Preston, MPH, PhD, Cancer Control, University of Arkansas for Medical Sciences. Lexington, KY June 18, 2014. Recording available at: <http://www.publichealthsystems.org/phssr-research-progress-webinars>

71147GPmeeting_37

PHSSR Research-in-Progress Webinar: Quantifying the Value of Public Health Intervention. Theresa Green, PhD, MBA, MS, Center for Community Health, U. of Rochester Medical Center. Lexington, KY August 13, 2014. Recording available at: <http://www.publichealthsystems.org/phssr-research-progress-webinars>

71147GPmeeting_38

PHSSR Research-in-Progress Webinar: Priorities in Rural Health: Cost-effectiveness Analysis of Fungal Meningitis Outbreak in New River Health District. Kaja Abbas, PhD, MPH, Virginia Polytechnic Institute and State University. Lexington, KY August 27, 2014. Recording available at: <http://www.publichealthsystems.org/phssr-research-progress-webinars>

71147GPmeeting_39

The Public Health PBRN Program: Building the Science of Public Health Delivery. Anna Goodman Hoover, PhD, MA, Deputy Director and Assistant Professor of Health Services Management and Glen Mays, PhD, MPH, Director and Professor of Health Services & Systems Research National Coordinating Center for PHSSR and PBRN, University of Kentucky College of Public Health. Presentation to the New Jersey Public Health Practice Based Research Network Annual Meeting. New Brunswick, NJ. December 20, 2014. Available at: http://www.publichealthsystems.org/files/71147GPmeeting_39.pdf

71147GPmeeting_40

Anna G. Hoover. "Research Translation: Informing Evidence-Based Policies" Commonwealth and the California Breast Cancer Research Project: QuickStart Workshop. Oakland, CA. Aug. 2014. Available at: http://works.bepress.com/anna_hoover/12

71147GPmeeting_41

Anna G. Hoover and Angela Carman. "Dissemination and Implementation Research: Connecting Interventions to Practice" Department of Health Management and Policy. University of Kentucky College of Public Health. Mar. 2014. Available at: http://works.bepress.com/anna_hoover/9

71147GPmeeting_42

Angela Carman, Gretchen Holmes, Anna G. Hoover, Margaret McGladrey, Ernie Scott, Mary Tucker-McLaughlin, and Nancy Winterbauer. "Communication Partnerships that Work: Translating Evidence-based Health Research into Practice" Kentucky Conference on Health

Communication. Lexington, Kentucky. Apr. 2014.

Available at: http://works.bepress.com/anna_hoover/10

71147GPmeeting_43

Hogg, RA, Mays, GP, and Butler, JS (2014). "Local Health Department Efficiency: A Stochastic Frontier Analysis." A poster presentation at the 2014 AcademyHealth Annual Research Meeting, San Diego, CA. June 2014. Available at:

http://www.publichealthsystems.org/files/71147GPmeeting_43.pdf

71147GPmeeting_44

Hogg, RA, Mays, GP, and Butler, JS (2014). "*Exploring the Impact of the Public Health System Network on Local Health Department Efficiency.*" An oral presentation at the 2014 AcademyHealth Public Health Systems Research Interest Group Annual Meeting, San Diego, CA. June 2014. Available at:

http://www.publichealthsystems.org/files/71147GPmeeting_44.pdf

71147GPmeeting_45

Public Health Services & Systems Research Keeneland Conference 2014, Hyatt Regency Lexington & Lexington Convention Center, Lexington, Kentucky. Full Program and Agenda

<http://www.keenelandconference.org>

71147GPmeeting_46

Public Health Practice-Based Research Networks Annual Grantee Meeting Agenda. 2014. Lexington, KY.

71147GPmeeting_47

PHSSR, PBRN and NNPHI Grantee Meeting Poster Presentations at the Annual Grantee Meeting and Keeneland Conference, April 2014. Lexington, KY

71147GPmeeting_48

August Grantee Meeting: MPROVE/DACS/DIRECTIVE/MRDA Grantee Workshop Agenda, Lexington, KY. August 11-12, 2014

71147GPmeeting_49

Robert Wood Johnson Foundation Cost Estimation Workgroup Monthly Virtual Meeting. October 22, 2013. Lexington, KY.

71147GPmeeting_50

Robert Wood Johnson Foundation Cost Estimation Workgroup Monthly Virtual Meeting. November 25, 2013. Lexington, KY.

71147GPmeeting_51

Robert Wood Johnson Foundation Cost Estimation Workgroup In-Person Meeting Agenda and Meeting Notes. January 31, 2014. Lexington, KY.

71147GPmeeting_52

Informational Webinar for Dissemination and Implementation Research in Public Health Settings: Leveraging Practice Based Research Networks to Understand the Value of Public Health Delivery: DIRECTIVE. March 13, 2014. Lexington, KY.

71147GPmeeting_53

Informational webinar for NNPHI PHS4 Applicants: Public Health Services and Systems Research. (slides 7-11) May 28, 2014.

71147GPmeeting_54

PHSSR Partner's Virtual Meeting, Ross Brownson discussing "Expanding Capacity for Evidence-based Local Public Health: *Results of the LEAD Public Health Study*" September 4, 2013. Lexington, KY. <http://connect.uky.edu/p37k2e3ycu0/>

71147GPmeeting_55

PHSSR Partner's Virtual Meeting, Discussion: PHSSR Research on Public Health Services Sharing: *Emerging Evidence and Future Directions*, moderated by Gianfranco Pezzino, MD, MPH, Co-Director, Center for Sharing Public Health Services, and Panelists: Justeen Hyde, PhD, Massachusetts Public Health PBRN, Nancy Young, MPA, Wisconsin Public Health PBRN, William C. Livingood, Jr., PhD, Florida Public Health PBRN. December 10, 2013. Lexington, KY. Recording available at: <https://connect.uky.edu/p247lpa5pi>

71147GPmeeting_56

PHSSR Partner's Virtual Meeting, Jessica Kronstadt, MPP, Director of Research and Evaluation, Public Health Accreditation Board "Overview of Research Questions on Public Health Accreditation: The [PHAB Research Agenda](#)" March 13, 2014. Lexington, KY. <http://connect.uky.edu/p1kpr22hisb/>

71147GPmeeting_57

CDC Forum on Public Health Services and Systems Research and Practice. Agenda. May 19, 2014. Atlanta, GA.

Product Type: Reports

71147GPreport_01

Glen P. Mays. *The Public Health PBRN Program: A Summative Report*. Lexington, KY: University of Kentucky, 2013.

Available at: http://works.bepress.com/glen_mays/132

71147GPreport_02

Glen P. Mays. *Bibliography of the Public Health PBRN Program: 2008-2013*. Lexington: University of Kentucky, 2014.

Available at: http://works.bepress.com/glen_mays/133

71147GPreport_03

Ann V. Kelly, Anna G. Hoover, and Glen P. Mays. *Public Health Services & Systems Research Inventory*. Lexington, KY: University of Kentucky, 2014.

Available at: http://works.bepress.com/glen_mays/145

71147GPreport_04

Glen P. Mays. *Next Generation Public Health: Can Laboratories Enhance the Value Stream?*. Washington, DC: Public Health LabBlog: The Association of Public Health Laboratories, 2014.

Available at: <http://www.phlblog.org/2014/06/next-generation-public-health-can-laboratories-enhance-the-value-stream/>

71147GPreport_05

Julia Costich and Glen P. Mays. *Implementation of the Affordable Care Act: Kentucky Round I Field Network Study Results* (1 ed). Albany, NY: Rockefeller Institute of Government at the State University of New York (SUNY), and the Fels Institute of Government at the University of Pennsylvania, 2014.

Available at: http://works.bepress.com/glen_mays/164

71147GPreport_06

RPH3 DIRECTIVE Funding Recommendations from the PHSSR Coordinating Center. Lexington, Kentucky, 2014.

71147GPreport_07

2014 Keeneland Conference Post-Conference SurveyResults. July 25, 2014. Lexington, KY, 2014.

71147GPreport_08

PHSSR/PBRN August 11-12 Grantee Post Meeting Evaluation Survey. Lexington, KY, 2014.

71147GPreport_09

2013 PHSSR Mentored Research Scientist Development Awards Funding Recommendations from the PHSSR National Coordinating Center. Lexington, KY October 2013.

71147GPreport_10

Individualized Reviewer feedback provided to Andrzej Kozikowski, PhD for the PHSSR Mentored Research Scientist Development Award Proposal. Lexington, KY October 2013

71147GPreport_11

Individualized Reviewer feedback provided to Priscilla Barnes, MPH, PhD for the PHSSR Mentored Research Scientist Development Award Proposal. Lexington, KY October 2013

71147GPreport_12

Individualized Reviewer feedback provided to William Mase, DrPH, MPH for the PHSSR Mentored Research Scientist Development Award Proposal. Lexington, KY October 2013

71147GPreport_13

Individualized Reviewer feedback provided to Erik Carlton, DrPH, MS MPH for the PHSSR Mentored Research Scientist Development Award Proposal. Lexington, KY October 2013

71147GPreport_14

Individualized Reviewer feedback provided to Erika Martin, PhD, MPH for the PHSSR Mentored Research Scientist Development Award Proposal. Lexington, KY October 2013

71147GPreport_15

Individualized Reviewer feedback provided to Brian Dixon, MPA, PhD for the PHSSR Mentored Research Scientist Development Award Proposal. Lexington, KY October 2013

71147GPreport_16

Individualized Reviewer feedback provided to Tamar Klaiman, PhD, MPH for the PHSSR Mentored Research Scientist Development Award Proposal. Lexington, KY October 2013

71147GPreport_17

Individualized Reviewer feedback provided to Helen W. Wu, PhD for the PHSSR Mentored Research Scientist Development Award Proposal. Lexington, KY October 2013

71147GPreport_18

National Coordinating Center for PHSSR 2013 Annual Researcher Survey Results Highlights. Lexington, KY.